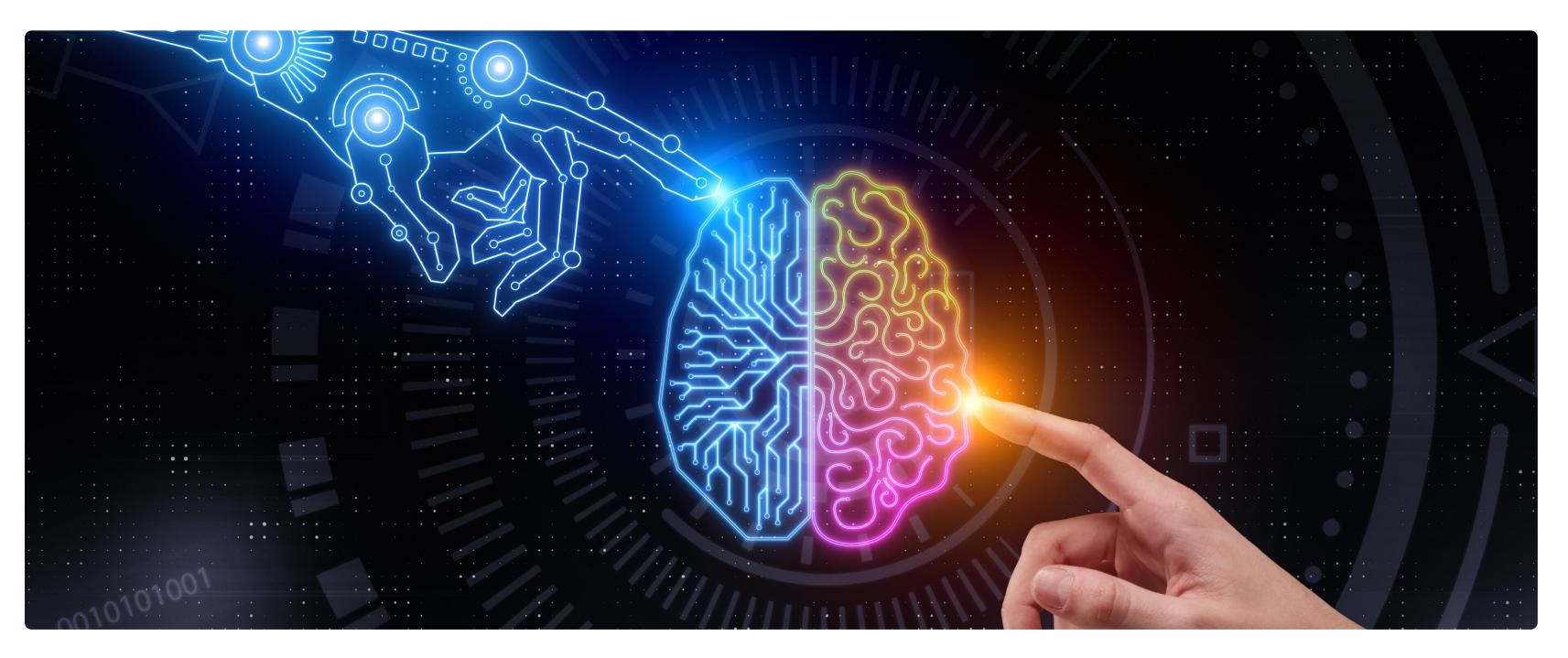


Safety Risk Management

Do we really know what good looks like?

Do we have clear safety goals?

Understanding safety from all sources (not just data) Taking action to mitigate the top risks



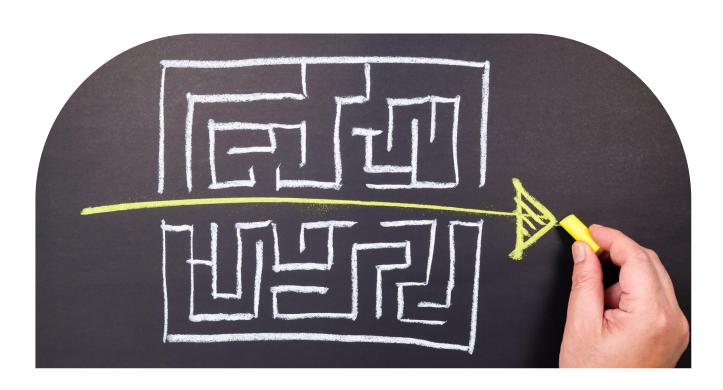


Back to Basics - In a Complicated World



Aviate-Navigate-Communicate

Taking stock of where the industry is now and what needs to be done to chart the course it takes going forward.



"Doing" Safety is not always easy

With the challenge to be "compliant" while battling the theory of Safety I, Safety II, Safety Differently



The Safety Map

<u>Purpose</u>

Safety as the ability to create and maintain the conditions for safe and effective operations - as organisations, leaders/ managers and individuals.





Defining and living by the values that creates the trust needed to support positive safety conversations.

Mindset





Encouraging people to do things right by following the relevant rules, procedures and practices.

Having enough competent people who are operationally ready so they can perform to the best of their abilities

People







Risks

Effectively identifying and mitigating risks effectively as part of a resilient management system.

Ensuring safe aircraft products that are supported by the right tools, equipment and infrastructure

Resources





Learning

Talk openly about safety and have a positive approach to learning and solving problems.

SAFE360 2025 – Risk Management

Neil Richardson



We are all different, yet also the same.

- Our fallible selves
- Our different perspectives
- What about how others make sense of the world?
- Can we ever know everything?
- Embracing discomfort over familiarity



About me...

- Great to be here and share my thoughts
- 35 years Aviation experience
- Aircraft Maintenance and Continuing Airworthiness
- 20 Years of Safety Management 'discovery'
- Current Safety Manager



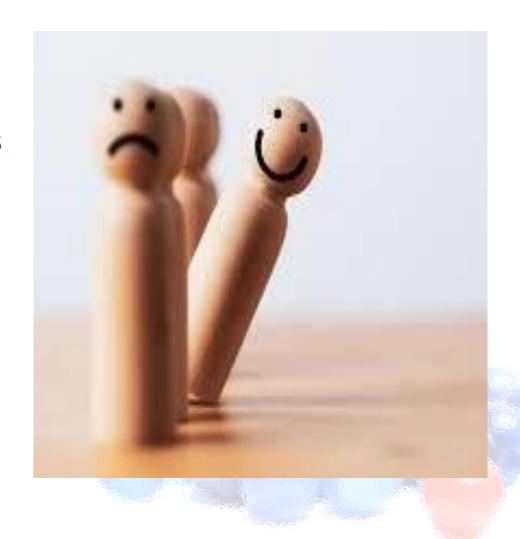
On one hand...

- SMS maturity
- Purpose, purpose, purpose!
- Risk acceptability
- Legacy beliefs and bias remain strong
- Ownership
- Humans & systems, systems and humans



On the other...

- Our amazing people
- Hunger for change
- THEY are our leaders, THEY are our followers
- THEY have something to say
- THEY are the power behind change
- THEY will determine success or failure
- Our choices today will affect those made tomorrow: Resilient and Performing systems or 'Paper Safe'



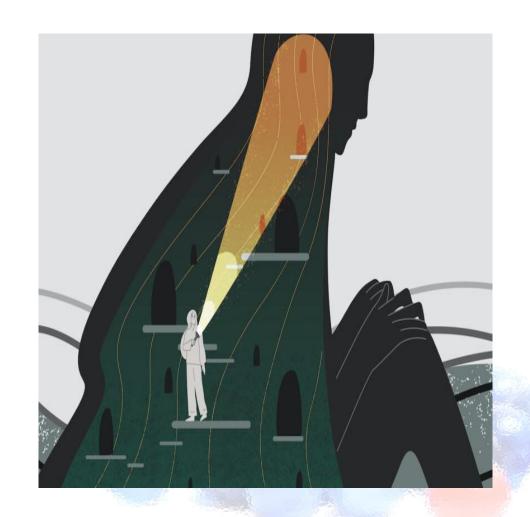
Comfortable with the uncomfortable?

- Comfort blankets
- Cues that provide insight to cultural identity
- "Language is the roadmap of culture It tells you where its people come from and where they are going"
- The search for certainty can fuel a damaging motive.
- True learning is embracing our own fallibility



Who has the answers?

- A recent engagement
- "Hear me"
- WE & the by products of silence
- A conversation with a fallible person requires us to suspend our agenda, submit control and pay attention to the other [Dr Nippin Anand]
- Togetherness one conversation at a time



I hope we all took something away.



Thank you and let's talk.



Owning risks in Business Aviation



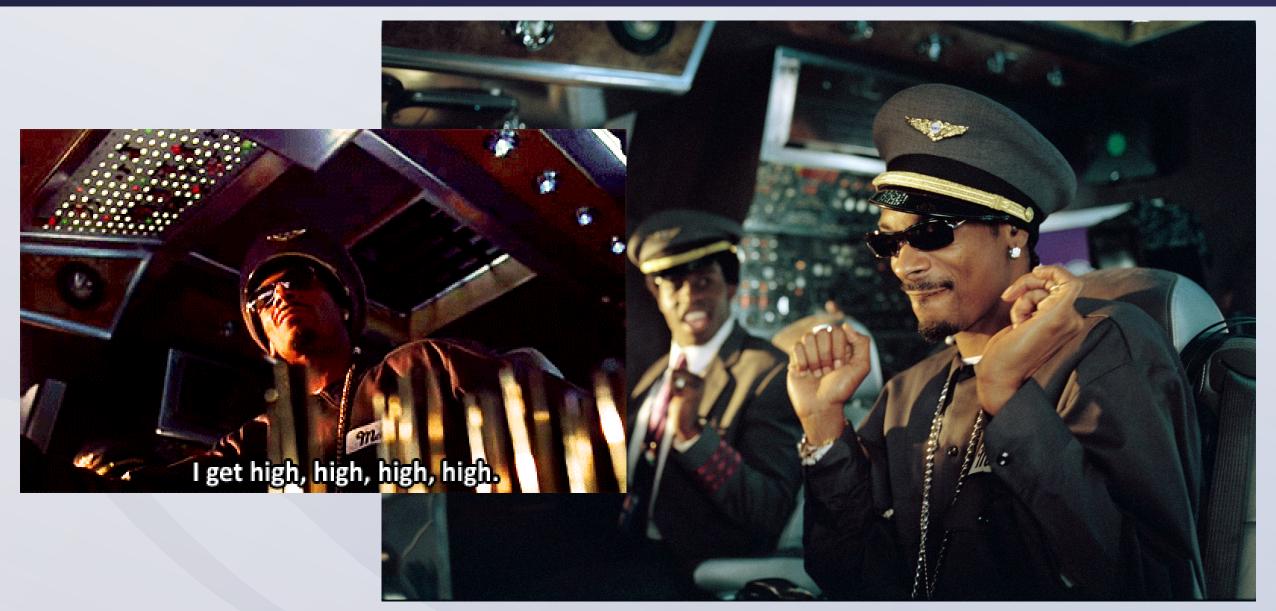
SAFE360

Cologne, September 30, 2025

Senior Capt. Mr. He/Him. Sir. Lord. Ing. Dr. Pr. HRH. Maxime Wauters AKA "MiniMax"

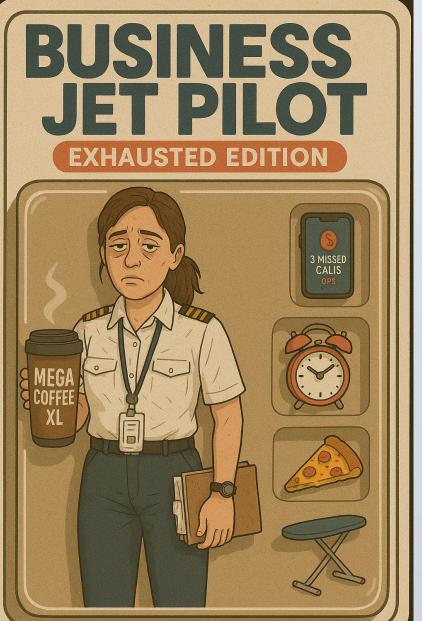
How bizjet crews are « perceived »... I kid you not!











The reality behind the image...





COMMERCIAL PRESSURE

FATIGUE & TIREDNESS

HEAVY TRAINING REQUIREMENTS

FUEL MANAGEMENT

FLIGHTS TO/FROM/OVER CONFLICT ZONES

HIRING & RETAINING TALENT

COMPLEXITY OF INTERNATIONAL OPERATIONS

MENTAL HEALTH

REGULATORY COMPLEXITY

The Safety load on crews



Customer demands, Last-minute changes

Delays

COMPANY MANUALS INTERNATIONAL REGULATIONS AIP AIC PRE-FLIGHT **OBLIGATIONS** and BRIEFINGS

Aircraft knowledge, CRM, Slots, Commercial pressure, etc.

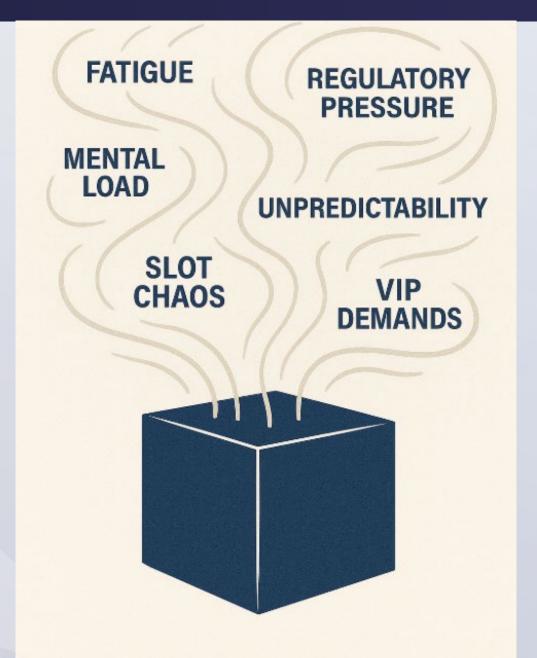






What you don't see... The dirty black box





From the apron... with love





THANK YOU





I also animate team buildings, weddings, parties, bar mitzvahs...



Safety Landscape and Risk Management

Understanding the right challenges

Measuring and montoring

Taking the right action

Strategic and Operational Topics









Based Risk IOSA - Overview

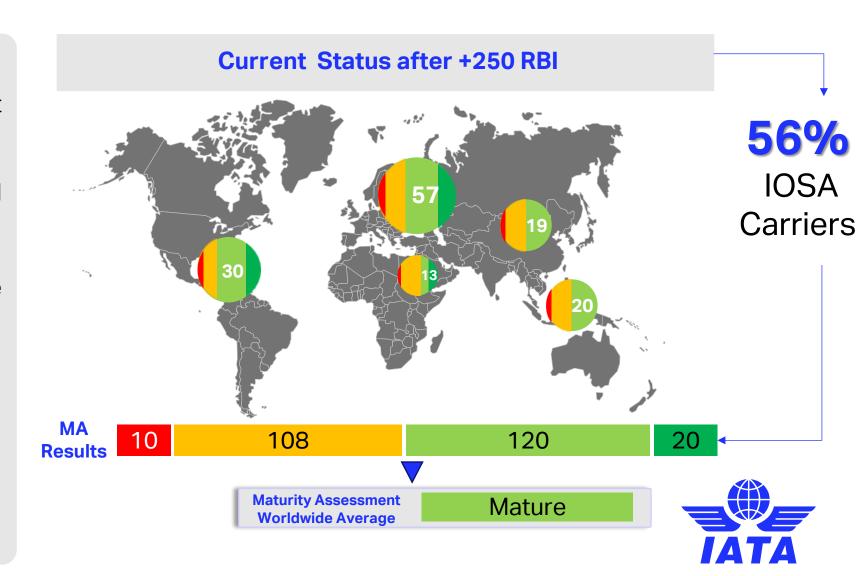
2024 Traditional IOSA Audit transitioned to a Risk-Based IOSA.

2025 (June) **+ 250** Risk-based audits have been conducted.

+100 European air carriers have been audited under RBI

The risk-based model:

- Offers a tailored audit scope for each airline, and
- Incorporates an SMS maturity assessment



03. 01. 02. 04. **05.**

Management & control Risk Management Safety Assurance

Quality Assurance

Safety Promotion





Management Commitment - Poor safety culture / low-level safety reporting/lack of awareness of the safety policy



Lack of a process for setting safety objectives to ensure their continued relevance to operations



Safety Objectives not clearly linked to the relevant aspects of the operational safety performance





Management



Lack of proactive hazard and threat identification across all operational domains

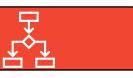


Lack of safety reports processing, safety investigations of operational occurrences, and feedback to reporters



Lack of External Hazard/Threat identification tools linked to external organizations





Lack of process for setting safety Performance indicators (SPI) and targets (SPT)



Not interface between Quality Assurance (QA) and Safety Management process



Lack of process for conducting Management of Change





QualityAssurance



Deficiency in root cause identification knowledge/understanding



Poor Auditors' training and qualification process



The Quality assurance program does not adapt according to the safety performance needs





05.

Safety Promotion



The operator's personnel do not understand their role in the organization's SMS



Operator does not have a process to ensure that external service providers receive safety information relevant to the operations conducted



Lack of a process to update the SMS training program effectiveness





"The wider system level challenges that underpin our main safety challenges and tackling the cultural barriers that stop us really fixing them"

Or in Colin's words:

"What is going to sneak up on us and really bite us hard in the arse?"







The only thing that is constant is change

Heraclitus

WHAT DO YOU THINK ABOUT SOCIAL MEDIA?



678,000 cabin crew
416,000 aircraft maintenance technicians
300,000 pilots
71,000 air traffic controllers

HOW OPEN-MINDED ARE WE REALLY?

Are we ready to 'unlearn' as well as learn?



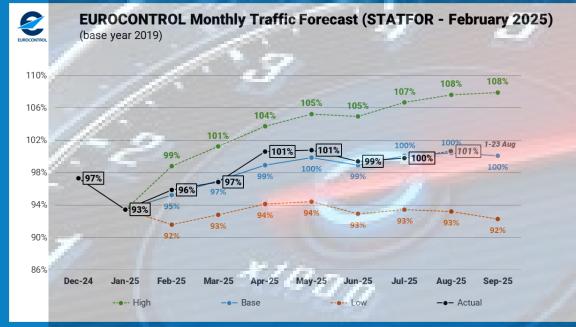
Understanding the real safety challenges our operational staff face in ensuring the safety of passengers and staff:

Captain Paul Reuter European Cockpit Association



The industry is doing well....

European pilots | 2025



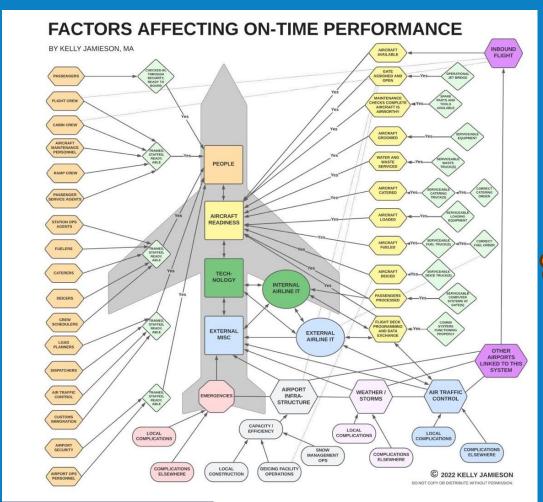


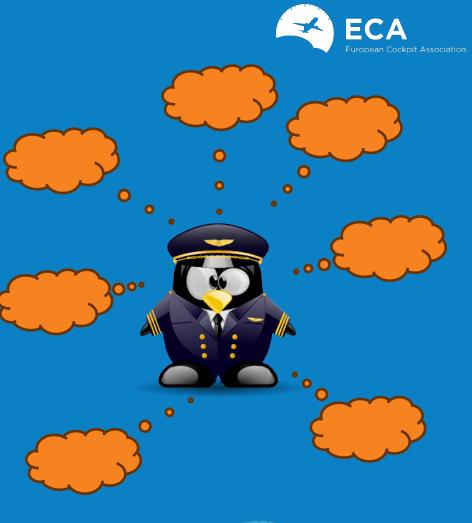




...Meanwhile... on the front line...

European pilots | 2025







...a sobering thought...









SAFE360°slides for APM slot



Intro





EASA APM Team



Anastasios PAVLOPOULOS
Technical Lead for APM
Senior Expert - Air Operations



Stefano OPRANDIFlight Crew Training Expert



ATM/ANS Expert



Aigars KRASTINS Senior Aviation Safety Risk Manager



Gilles GARDIOL
Project Manager for APM
Senior Impact Assessment Officer



How will Slido be used today?

- → Part of SRM process:
 - → Safety Issue Assessment and Impact Assessment of SIA recommendations (validation and rescoping when necessary of proposed actions).
 - → This is combined in a report called « Best Intervention Strategy », subject to consultation with Advisory Bodies
- \rightarrow Today:
 - → Slido closed questions to better manage your initial feedback on the proposed actions
 - → Slido will also enable to get open questions during the presentation







APM safety trends for the EASA MS operators

APM accidents and serious incidents and rate per 1 Mio flights





slido.com #SAFE360





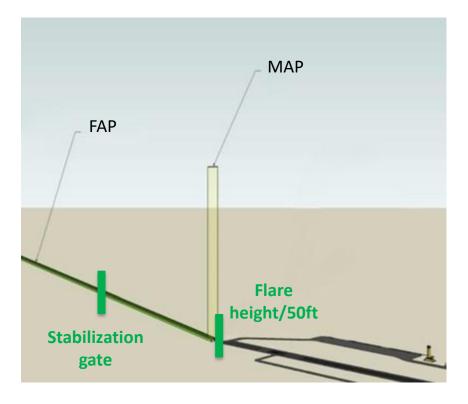
SIA outcome as per the EU SRM process

- → 44 (2016-2020) occurrences included in the bowtie analysis, that highlighted two higher risk threat scenarios among others:
 - → Poor weather encounter & poor runway condition, and
 - → displaced threshold on runway due to construction works
- → It identified the weak or missing barriers, safety gaps and existing enhancements from the literature review;
- → Various draft mitigating actions were proposed to address these (as rulemaking, safety promotion, research, or Member State tasks);
- → Up to today, several RMTs and SPTs have been implemented that strengthened aircraft design (e.g. Runway Overrun Awareness and Alerting System (ROAAS)) and infrastructure barriers (e.g. GRF);
- → Impact Assessment of the proposed mitigating actions is ongoing: subject of today's session





OPS - Where we stand - CAT.OP.MPA.115



Stable from Gate to Flare height/50ft

Pre-Approach Setup

- → **FMS and approach aids** must be correctly configured.
- Radio aids must be identified before a defined point or altitude.

Flight Parameters from Stabilization Point

- → Bank angle: Less than 30°.
- Descent rate: Matches the required vertical path at planned approach speed. Variation: Should not exceed ±50% of the target.

Stabilization Conditions

- → Lateral and vertical path: Within acceptable tolerance.
- → **Vertical speed**: Within acceptable tolerance.
- → Airspeed: Within acceptable tolerance of landing speed.
- → Configuration: Correct for landing (unless final change is planned after visual reference).
- → Thrust/power and trim: Appropriately set.

Stabilization Altitudes

- → Visual reference available: Stabilized by 500 ft AGL.
- No visual reference: Stabilized by 1000 ft AGL. Exception: Later airspeed stabilization allowed if higher approach speed is operationally required.







Join at

Regulation (EU) 2017/373 ATS.TR.155 ATS surveillance serv



- (c) An air traffic services provider shall, in accordance will functions for which ATS surveillance information is used in provision of air traffic services, establish procedures for:
 - (2) providing position information to aircraft;
 - > (3) vectoring aircraft;
- AMC2 ATS.TR.155(c)(3) ATS surveillance services (VECTORING FOR APPROACH CONTROL)
- (b) The air traffic controller should advise the pilot of an aircraft being vectored for an instrument approach of its position at least once prior to commencement of final approach.



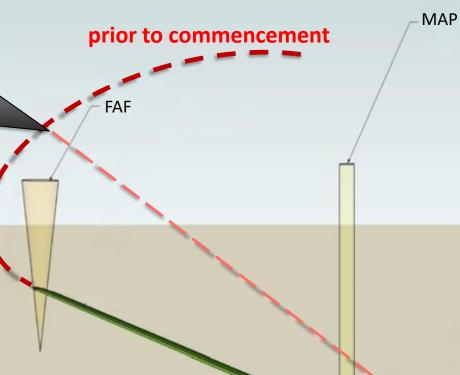
ATM - Where we stand - SERA and ATM/ANS

- a) POSITION (number) KILOMETRES (or MILES) from x). TURN LEFT (or RIGHT) HEADING (three digits); d) CLEARED FOR (type of approach) APPROACH
- RUNWAY (number);
- e) REPORT ESTABLISHED ON LOCALISER (or ON [GLS/RNP/MLS] [FINAL] APPROACH [COURSE]);

Join at

slido.com **#SAFE360**





KLM presentation



→ Final file in

Microsoft
verPoint Presentat

Martin Nijhof, Sr Flight Safety Investigator





easyJet presentation



- → Final file in:
- Q:\Impact
 Assessment\SRM
 TST\TST Approach
 Path Management
 (BIS27 SI-0007)\03 SAFE360\2025\Final
 Slides for John

VICTOR ZEWALD

LEAD FLIGHT OPERATIONS SAFETY CAPTAIN





easJet presentation

- → easyJet: how to embed these slides in EASA slides? See with John
- → FINAL SLIDES TO BE RECEIVED BY STEFANO ON FRIDAY 26/9
- → Q:\Impact Assessment\SRM TST\TST Approach Path Management (BIS27 SI-0007)\03-SAFE360\2025\Stakeholders slides\easyJet SAFE360 2025 APM slot.pptx

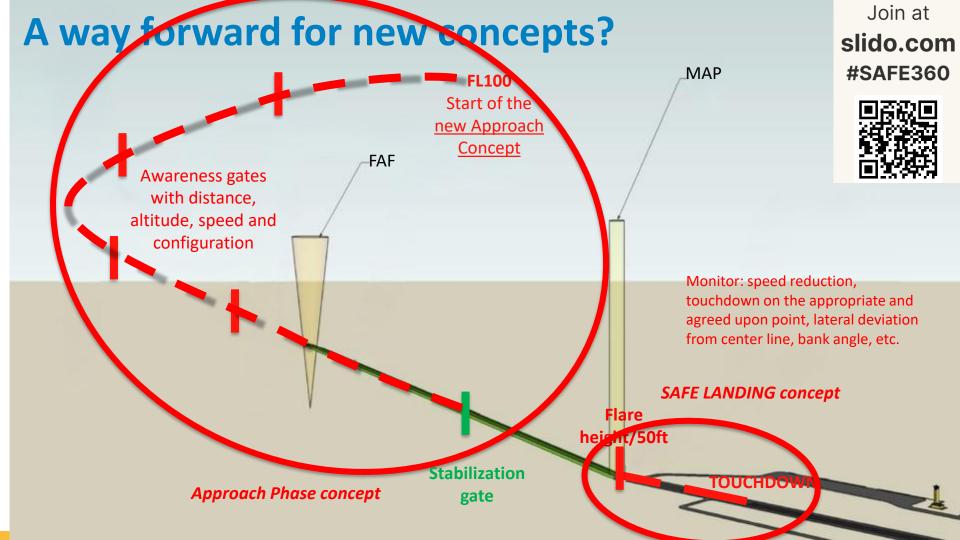




Join at slido.com #SAFE360







Is the proposed way forward going to help the crew to do the right thing?



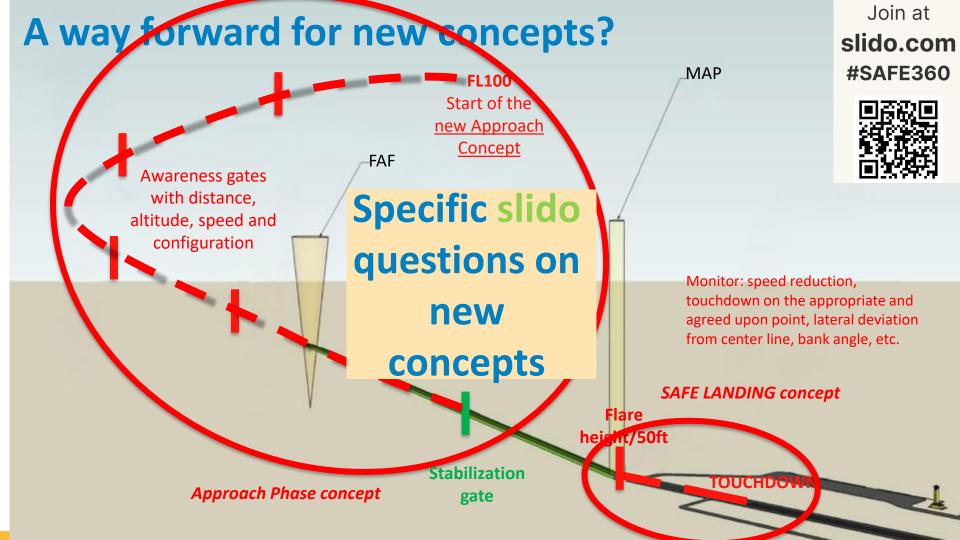
Join at slido.com #SAFE360

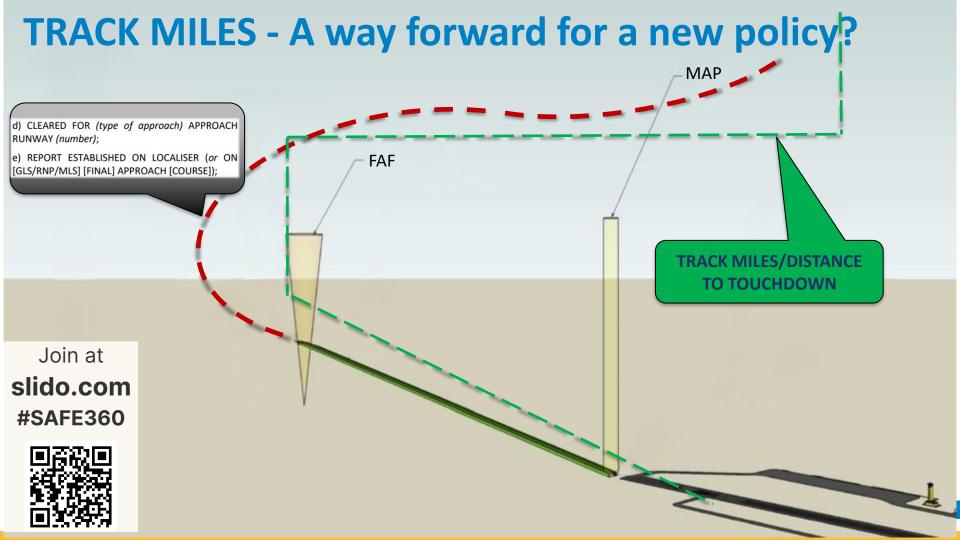


Is it needed to enhance the PF and PM training to manage and monitor energy?









Join at slido.com #SAFE360



Do you think such practice (if widened) would support you during approaches on vectors?





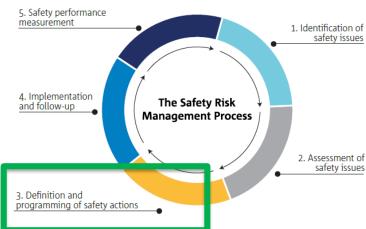


Next steps

- → Discussion today and answers to Slido are inputs to finalise an EASA proposal on APM risk mitigation
- → Draft BIS report for EASA Management
- → Consultation of EASA Advisory Bodies
- → EASA ABs members will liaise with the members of their organisations to collect feedback
- → Feedback will enable to finalise the EASA decision, new actions if any will be in the EPAS









Conclusion



Join at slido.com #SAFE360







THANK YOU!

Anatomy of an approach and go-around at Sao Paulo (GRU), Boeing 777-300

Martin Nijhof, Sr Flight Safety Investigator





AMS - GRU incident flight, March 2021

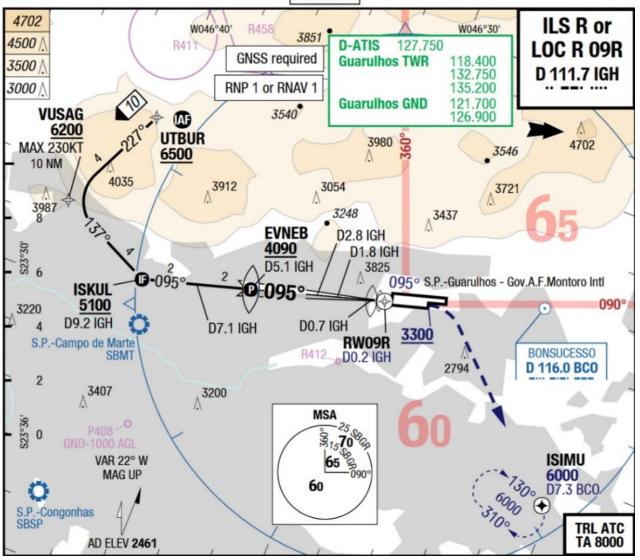
- Three crew, uneventful flight
- ATIS Broken clouds 4500 ft, vis 10 km, no thunderstorms
- ILS approach RWY09R
- Approaching from the north, direct to IAF "UTBUR"
- CB moving westwards near the IF "ISKUL"



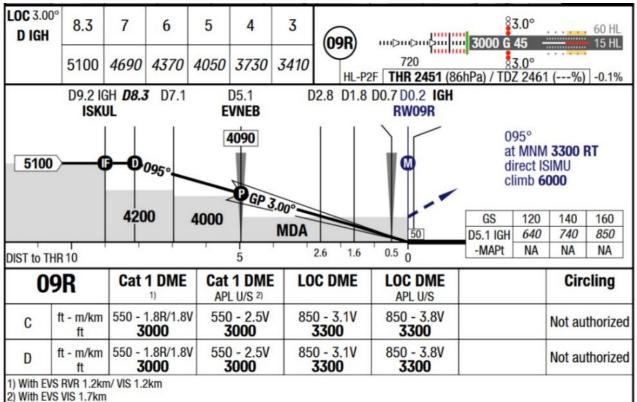
Brazil Sao Paulo Guarulhos - Gov.A.F.Montoro Intl

GRU-SBGR

ILS R or LOC R 09R



7-70



Changes: new

The approach

- In concert with ATC hdg 170 to stay clear of CB
- ATC: descent to 5000 ft, reduce to FAS
- Hdg 130 to intercept ILS



The approach (cont'd)

 Aircraft ends up (1) above the glideslope and (2) behind a slower Airbus A320 also on approach to 09R

 AC fully configured for landing, SPD BRK extended, closing in on the glideslope, thrust at idle

FO disconnects AP, SPD BRK lever inadvertently not fully stowed

The go-around

Crew anticipates a go-around, which is then instructed by ATC

When pressing TO/GA switches: autothrottle disconnects

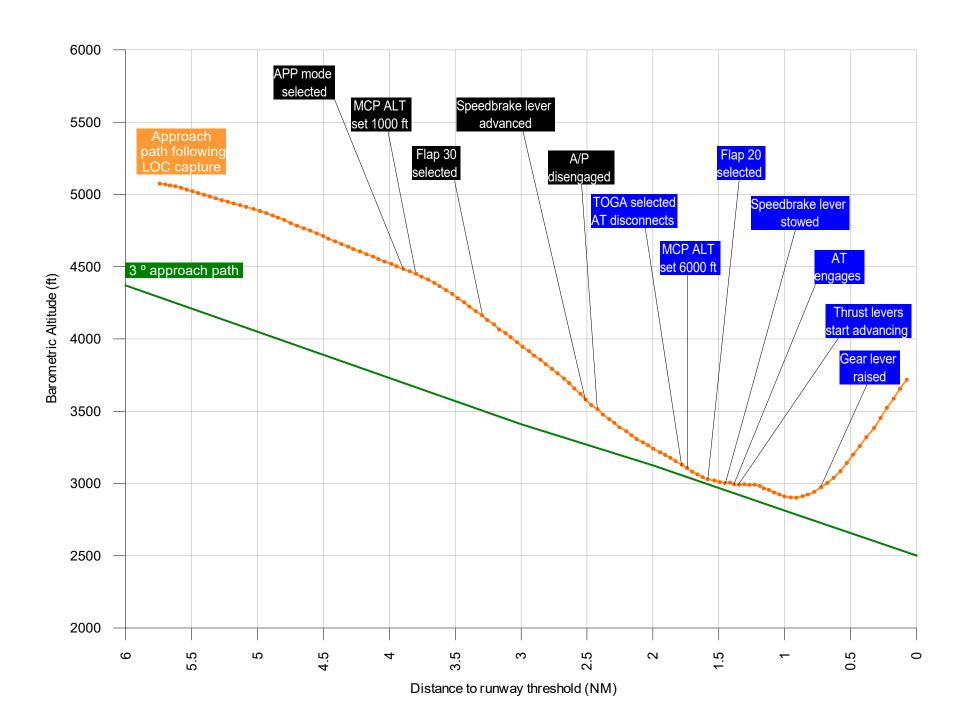
PF pitches up, PM reconfiguring MCP altitude and flaps

The go-around (cont'd)

S/O observes SPD BRAKE lever not fully down

AIRSPEED LOW aural, followed by AT re-engaging in THR mode

Remainder of GA is uneventful



Investigation scope: the go-around

- During go-around the PM has a higher workload, which adversely affects the PM's monitoring role
- This is induced by the operating procedure.
- Go Around Training is mainly focused on the PF
- Better prepare crews to cope with real-world challenges which can be experienced during <u>all engine</u> go-arounds

Thank you

martin.nijhof@klm.com



easyJet

SAFE 360 — MANAGING THE APPROACH PATH

EASYJET NETWORK

Fleet: Europe's largest Airbus A320 Family operator

Network: 160 destinations / 1200+ routes

CAT C Aerodromes: 10



OVERVIEW — MANAGING THE APPROACH PATH



EASYJET POLICIES ON APPROACH PATH MANAGEMENT



APPROACH INSTABILITY: COMMON CONTRIBUTORS



CHANGING BEHAVIOUR



EASYJET POLICIES

- Stable Approach Policy
- Best use of Automation / Equipment
- Operating Instructions / Restrictions



SAFE 360 — MANAGING THE APPROACH PATH

APPROACH INSTABILITY: COMMON CONTRIBUTORS

- Environmental conditions
- Operational environment
- <u>Human Factors</u>
- ➤ Underestimation of risk I can "fix" this
- > Anticipatory awareness VMC vs IMC
- Cognitive lock-up & continuation bias Goal orientated
- Social pressures- First Officers may struggle to challenge Captains





CHANGING BEHAVIOUR — EVENT MANAGEMENT

- Managing individual events
 - Pressing 'Pause'
 - Understanding Causal Factors
 - Application of Just Culture
 - Confident and Proficient return to line

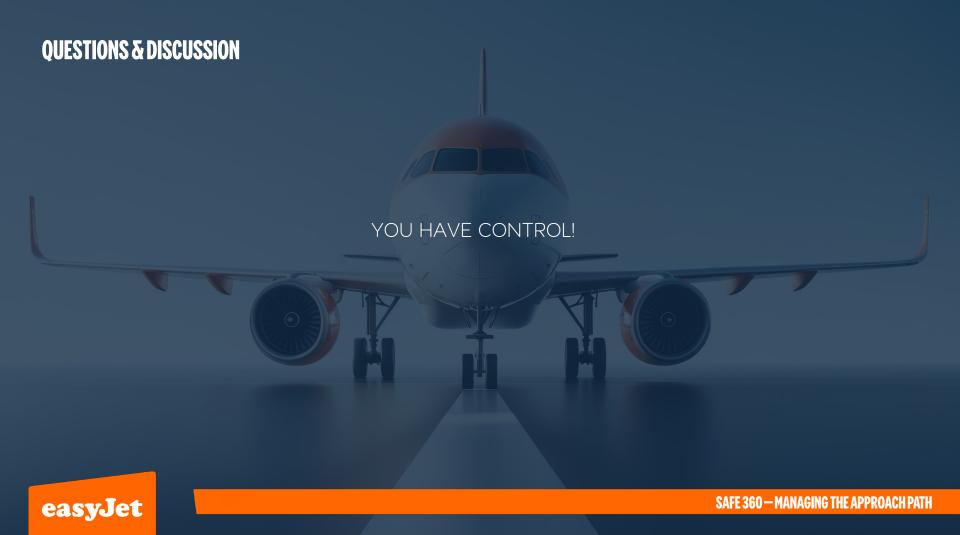


SAFE 360 — MANAGING THE APPROACH PATH

CHANGING BEHAVIOUR - SAFETY PROMOTION













PREVENTING MID-AIR COLLISIONS

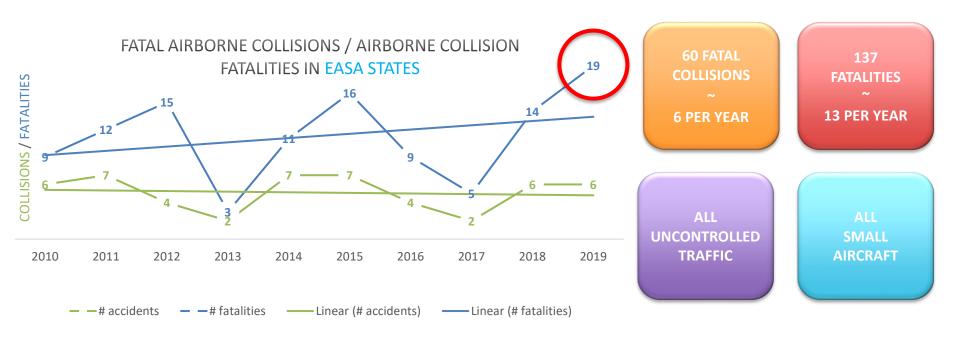
SAFE 360° Discussion, 1 October 2025

Vladimír Foltín

GA Flightpath 2030+ Manager i Conspicuity Project Manager



Safety data 2009 - 2019





Strategy 2025-2028



"Your safety is our mission"

SAFE GLOBAL GREEN INNOVATIVE RESILIENT



Maintain a safe, resilient aviation ecosystem



Enhance global standards and interoperability



Achieve net zero emissions in aviation by 2050



Integrate innovative technologies



Equip EASA for the next decade





Safety Risk Management

Efficient SRM process that develops mitigations for the top safety issues through EPAS (focus on safety).



Risk Based Oversight

DOA mechanism designed & endorsed. Principles for other organisations harmonised. Maturity model for NCAs.



ATM & Aerodromes

Certification and oversight of ATM DPO, ATM/ADR ground equipment.



Implement SMS & ISMS across Industry

Full integration into organisation oversight & standardisation. Competence building for NCA/EASA.



Flightpath 2030+

Deliver Programme Objectives related to e-conspicuity and prevention of mid-air collision.

SAFE



Maintain a safe, resilient aviation ecosystem

Ensure that European safety and oversight standards effectively mitigate all risks affecting safety.

Approve safe products that perform as expected in the system as part of a competitive industry.

Promote a human-centered approach to maintaining safety.

U-space compatible ✓



Connected aircraft ...

... for better <u>situational awareness</u>



EPAS – i Conspicuity

Type Title 2023 2024 2025 2026 2027 2028 2023 Solutions for **RES** 0031 Interoperability Conspicuity **RES Support FIS & SAR** 0032 **Promote SPT** 0119 **Compatibility Installations RMT** Use Airspace **Promote Innovative SPT** 0120 **Airspace Design MST Improve Airspace Design** 0038



SERA.6005 (c)

Manned aircraft operating in airspace designated by the competent authority as a **U-space airspace**, and not provided with an air traffic control service by the ANSP, shall continuously make themselves electronically conspicuous to the U-space service providers





(light)

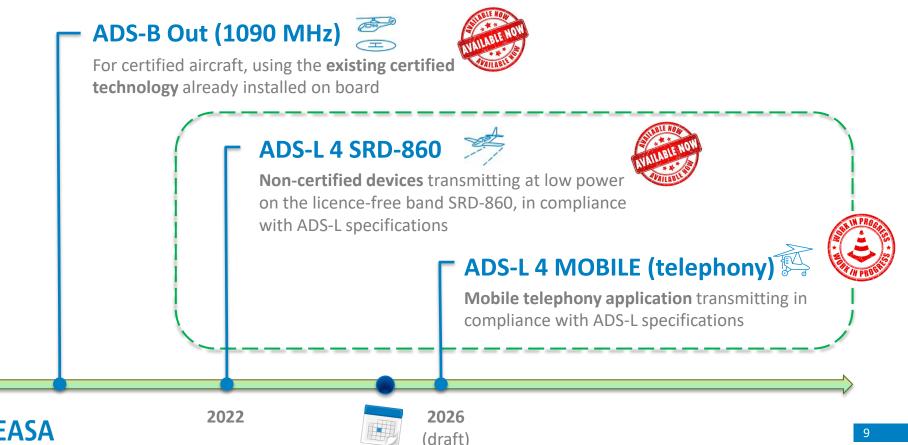
ADS-L

Affordable
Interoperable
GNSS based
Privacy & Security

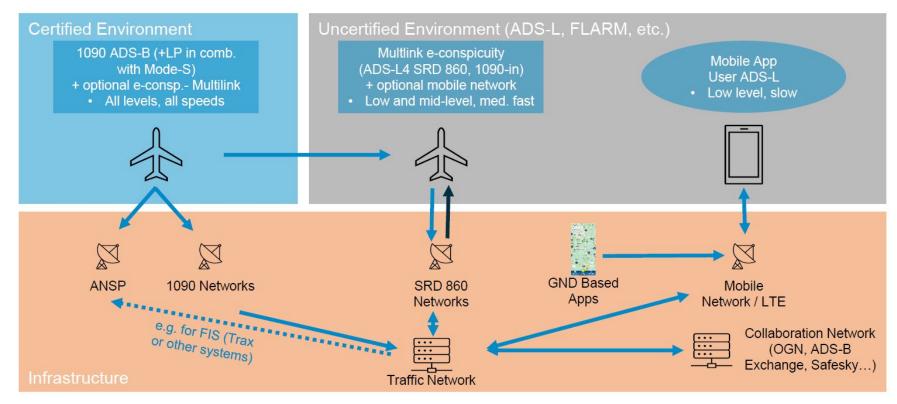




To be seen in U-space - SERA.6005(c)



Future | Conspicuity according to RES.0031*





Work in Progress



4 SRD860 Issue 2*







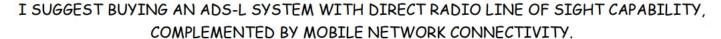
RemoteID



Advice from Sunny Swift

A FRIEND WANTS TO INSTALL SUCH A SYSTEM IN HIS PRIVATE AIRCRAFT. HE'S NOT SURE WHICH SYSTEM TO CHOOSE.









¡Conspicuity Declaration

Introduction

This [Conspicuity^a Declaration is a voluntary policy statement, jointly established by participating aviation authorities and other entities², specifically adressed to the **General Aviation (GA)** sector. Its primary objective is to facilitate and encourage the use of [Conspicuity devices and data (including ADS-B out², ADS-L⁴, surveillance data, and similar information) by all stakeholders with the shared aim of improving operational safety and enhancing safety culture in GA².

The adoption of this [Conspicuity Declaration does not affect the application of Regulation (EU) No 376/2014 regarding the reporting, analysis and follow-up of occurrences in civil aviation and any other applicable European Union or national legislation*.

Commitment

By adopting this ¡Conspicuity Declaration we, the signatories, express our commitment to foster the development of ¡Conspicuity devices and their use and utilisation of related data with the intention of improving aviation safety, fostering innovation and enhancing operational efficiency through collaborative analysis. We pledge to adhere to the following:

Key Principles:

- Promoting Safety Culture: The initiative aims to facilitate and promote safety culture in GA in order to foster positive safety behaviours.
- 2. Voluntary nature: The initiative is a partnership that signatories join on a voluntary basis.
- System-wide insights: Analysis of ¡Conspicuity data will focus on system-wide insights (big data approach) rather than the actions of specific situations. This encourages broad participation and fosters a safe aviation environment.
- 4. 360-Degree Collaboration: All relevant stakeholders will be involved in the analysis of i Conspicuity data, ensuring a holistic and trusted approach to safety and operational improvements? The collaborative analysis will lead to jointly agreed actions that will benefit all participants.
- Transparent Monitoring: The process for analyzing and acting upon iConspicuity data must be transparent, allowing all stakeholders to track progress and ensure alignment with safety improvement goals.
- Data protection: The use of data and information derived from the initiative will comply with the EU's General Data Protection Regulation¹ (GDPR), which governs how the personal data of individuals in the EU can be processed and transferred.

Page 1





⁽Conspiculty webpap

³ Associations representing airspace users and relevant industry

¹ ADS-B stands for Automatic Dependent Surveillance-Broadcast. It's a technology that enables aircraft to broadcast their position, speed, and other data to other aircraft and ground stations, enhancing situational awareness and safety. ADS-B comes in two main types: ADS-B

^{*}ADS-L is a lighter version (subset) of the ADS-B message content, originally developed to make manned aircraft electronically conspicuous when operating in U-space airspace.

European Plan for Avialton Safety, Volume II., 2024 Edition, task MST.0027 - Promotion of safety culture in GA

⁶ Manned aircraft are not required to be electronically conspicuous, except when operating as uncontrolled traffic in U-space airspace

⁷ This can serve as preparation for future inclusion in the <u>Data4Safety</u> programme.

Regulation (EU) 2016/679 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data.









































NAAs supporting ¡Conspicuity Declaration



EASA



Czech Republic



France



Greece



Latvia



Lithuania



Netherlands



Republic of North Macedonia



Romania



Slovenia



Spain



Switzerland



i Conspicuity



JOINT HIGH-LEVEL ROADMAP







Use Cases

Reduce collisions

and other airborne hazards by **enhancing situational awareness** of their surroundings



Access U-space

through affordable and interoperable electronic conspicuity for manned aircraft operating without ATC services



Additional benefits*

Complement FIS and SAR without requiring changes to existing ATM/ANS principles and/or operational practices







Approach



Consider

Key criteria

U-space mandate
Voluntary elsewhere
Different needs (IFR vs glider)
Dual use cases (e.g. ADS-B for
ATC and U-space)



Communicate

Throughout the process

A clear strategy and communication campaign to get stakeholders to implement the right solutions



Use Cases

Pilots' **situational awareness**, Europe-wide at all altitudes

U-space conspicuity, initially geographically limited & low altitude







Assess

Candidate technologies

'One link' based on a comparison of options considering assessment of ground-based operations and the business case for all users (airborne and on the ground)



Timeline & Implementation Milestones

Q1 2025

'One language' proposal considering previous and ongoing developments

2025

Comparative assessment of options

2026

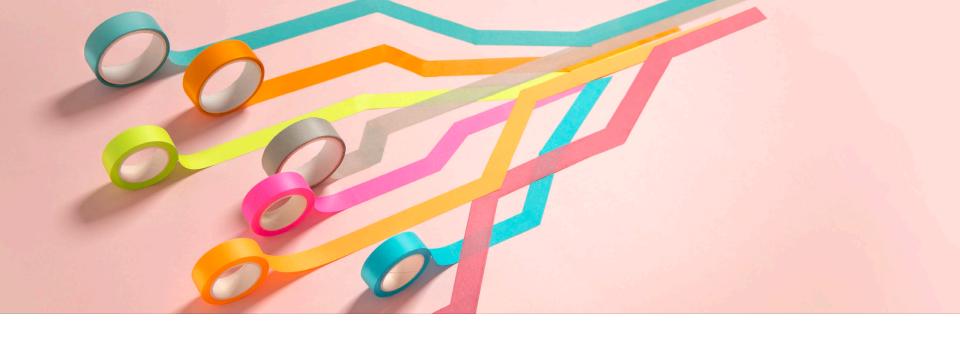
Consolidation of 'one link' proposal including transitional arrangements

2027+

Community awareness and endorsement of the concept







Before 2020

Non-interoperable or private solutions available for GA, no solutions for drones, i Conspicuity concept developed by EASA

2020-2023

EASA teamed up with industry in development of ADS-L as a solution for GA in U-space airspace

2024-2027

Interoperable (ADS-L)
protocol developed tested
for air-to-air, U-space and
selected ATM use cases.
Required spectrum needs
finalised.

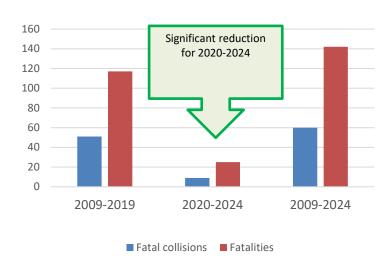
2028 onwards

Any pilot or operator can choose an interoperable and affordable solution to benefit from enhanced situational awareness in any airspace.

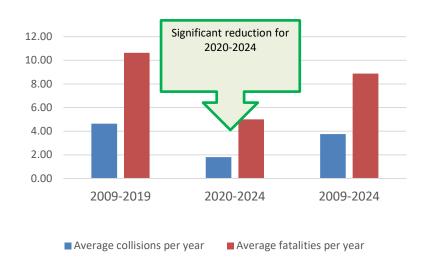


Safety

Number of fatal collisions and related fatalities EASA MS - 2009 - 2024



Annual fatal collisions average and average collision fatalities, EASA MS - 2009 - 2024





Next in 2024 – ¡Conspicuity for FIS and SAR

RES.0032 Use of iConspicuity devices/systems in flight information services

EASA will investigate the use of iConspicuity devices/systems in air traffic management flight information services (ATM FIS), considering the 'net safety benefit' and the 'operational safety assessment' principles for the assessment of implementation issues and of possible benefits for Search and Rescue (SAR).

Status	Not started				
SIs	SI-0043 Deconfliction of IFR and VFR traffic				
SRs	n/a				
Reference(s)	European Action Plan for Airspace Infringement Risk Reduction (EAPAIRR) EASA BIS 'Airborne Collision Risk'				
Dependencies	RES.0031				
Affected stakeho	ders Pilots, Aircraft op manufacturers)	Pilots, Aircraft operators - all, NCAs, ANSPs, industry (e.g. avionics and ATM systems manufacturers)			
Owner	EASA ED.4	Air Traffic Department			
PLANNING MILESTONES					
Starting date	Interim	report	Final report	Final report	
2024-Q4	2025-0	1 2026-Q1	2025-42	2026-Q2	



FIS enhancement

Improve the quality and safety of existing FIS by providing enhanced situational awareness for the FIS Officers or ATCOs (to similar level of information as is available to pilots) without the need to change existing rules, procedures or operational practices.

A few ANSPs are already engaged in this topic.





SAR enhancement

To help SAR teams distinguish between real and false alarms and minimize search times, e.g. through a single web portal that provides real-time and historical positions of aircraft and other aircraft such as gliders, paragliders and hanggliders.

Pilot project in preparation (led by FOCA).



And what about Digital Towers or Airside / Runway Safety?





What is **RES.0032**?

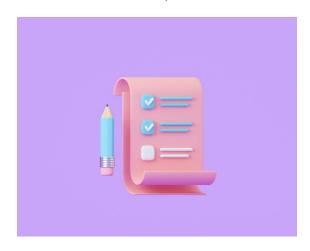
- → Desktop research
- → Industry led (ANSPs, OEMs, associations)
- → Explore how electronic conspicuity could help to enhance situational awareness in ATM
- → Without changing existing rules or operational practices
- → EASA role is to coordinate research activities and assist in drafting research objectives



Expected Deliverables*

Use Cases

List and description of use cases where electronic conspicuity could help to improve situational awareness in ATM operations



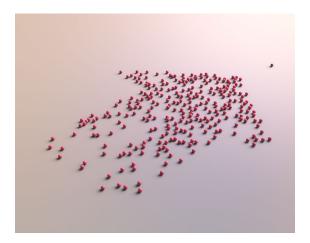
Information Items

List of mandatory and optional information to be transmitted from aircraft in relation to a specific ATM use case



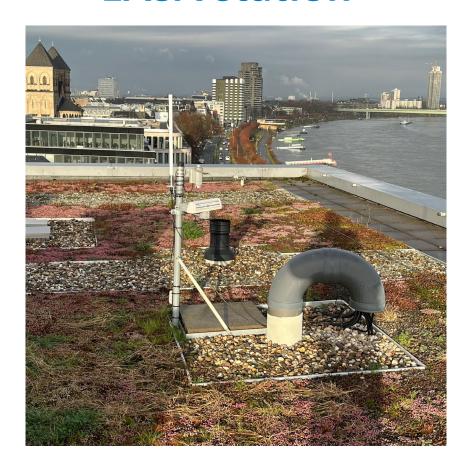
Regulatory clarifications

List of areas for further development/clarification by regulators to support the use of electronic conspicuity in ATM





EASA station









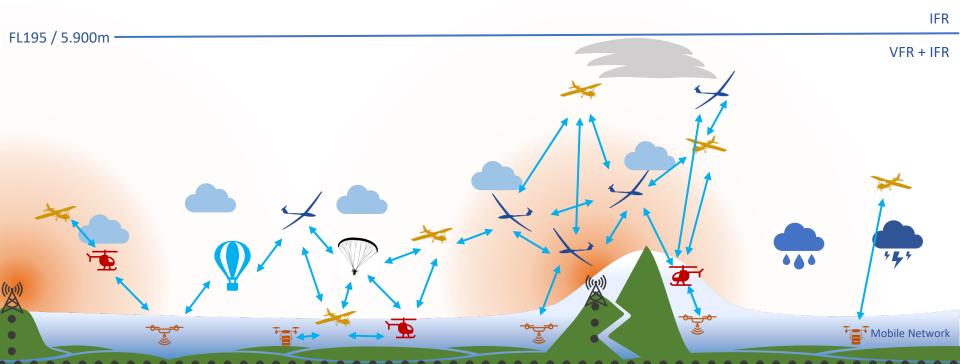




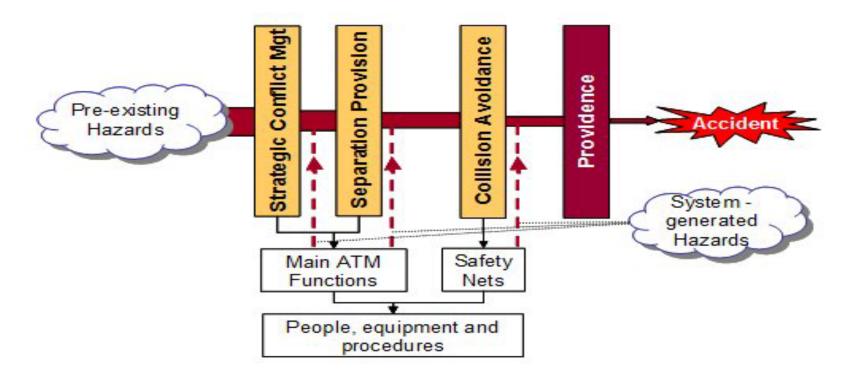


ADS-L for **General Aviation** and **Drones**



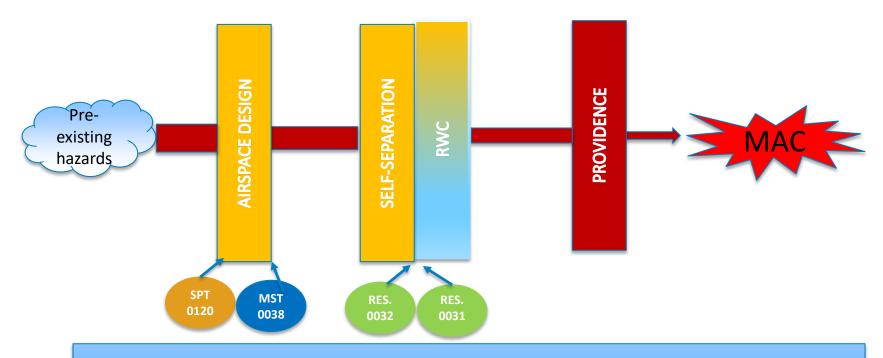


Simple ATM Barrier Model per ICAO Global ATM Concept for controlled traffic





Simple ATM Barrier Model per ICAO Global ATM Concept for uncontrolled traffic





WHERE ¡Conspicuity data and implementation help!!!



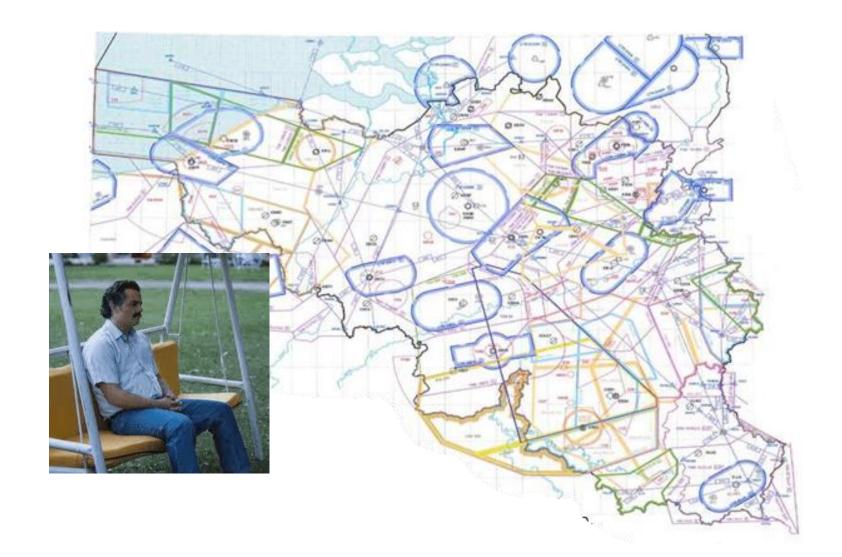
PREVENTING MID-AIR COLLISIONS

Collaborative solutions:
The perspective of GA in the discussion

Cate Brancart

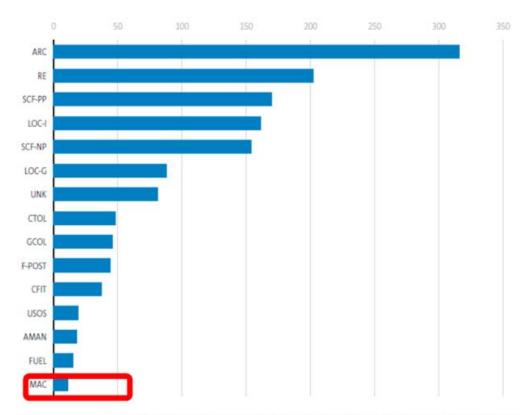
General Aviation Manufacturers Association

Airspace Complexity





EASA's Annual Safety Review 2025



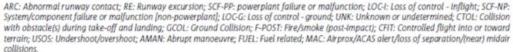


 Figure 2.32 Numbers of occurrences by occurrence category involving non-commercial other than complex aeroplanes

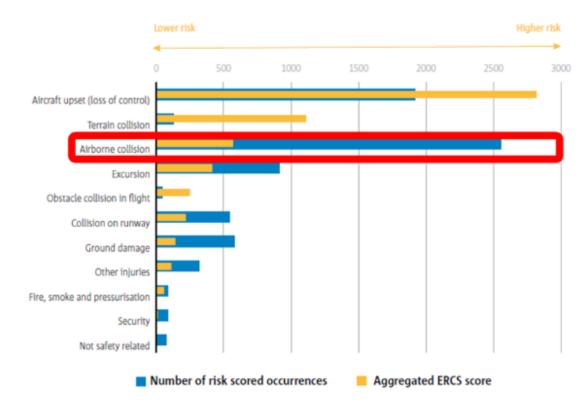


 Figure 2.40 KRAs by aggregated ERCS score and number of risk-scored occurrences involving NCO aeroplanes



The importance of data

DATA: To manage the risks, we must understand the risks, and we are working with very incomplete data.

Accidents

Occurrence Reports

• Exposure / Flight Hour

Identify high risk areas

GAMA fully supports the EASA-EUROCONTROL Electronic Conspicuity Roadmap &

EASA's iConspicuity declaration

EUROCONTROL



Data 4 Safety to include General Aviation in 2026





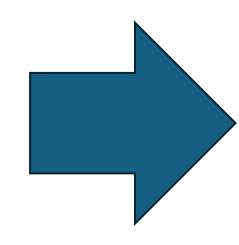
Electronic Conspicuity Solutions

±1090 ADS-B

± UAT

±SRD860

± Mobile telecom



We need inter-operable, reliable, and affordable solutions covering the full spectrum of airspace user and activities, including:

- > VFR + IFR
- Controlled + Uncontrolled Airspace
- > Certified CS-23 aeroplanes
- Certified Helicopters
- Microlights/ULM + Gliders + balloons
- Drones (in shared airspace)

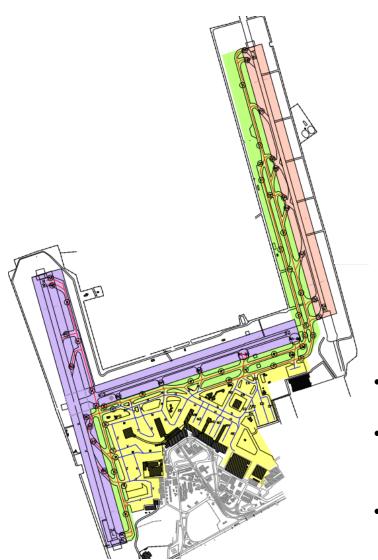


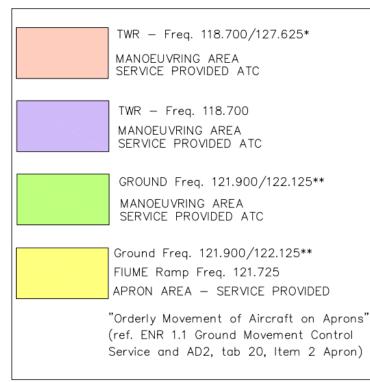
Triple One – Safe 360°

Ivan Satriano – Safety & Compliance Monitoring Manager



FCO – starting situation





- 3 RWYs (16R/34L 07/25 16L/34R)
- 07/25 and 16R/34L are intersected, sharing the same frequency
- 2 TWR manoeuvring area frequencies and 2 ground frequencies

RUNWAY PREFERENCIAL USE:

- RWY 07/25 for take-off
- RWY 16L/34R for landing
- RWY 16R/34L is used for some heavy aircraft and as parallel runway for landing on ATC discretion

RWY	n. TAKE OFFS (2024)	n. LANDINGS (2024)
07	-	-
25	136 101	109
16L	592	107 211
34R	189	21 960
16R	16 400	23 423
34L	4 322	4 617

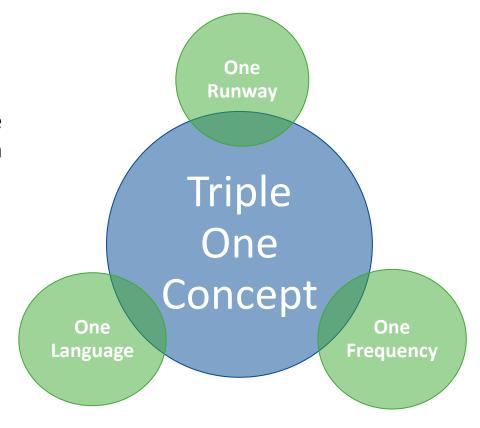


Triple One concept

The Triple One concept affirms, in layman terms, that while working on a Runway, all operators should communicate on a single frequency in a single language.

Why we believe in this project

We believe in **Triple One** for its positive effects on Safety: Triple One implies an increase in situational awareness of all the stakeholders involved and thus an increase in the Safety of operations on RWYs.



Two consequences:

- A. Aircraft operations on runway engaged by operations vehicle.
- B. Vehicle operations on a runway engaged by aircraft.



Hazards and change

Hazard	Undesirable Event	
HZ.001 More transmission on TWR frequency	Frequency overload	
HZ.002 More stakeholders on TWR frequency	Too much information and/or information overload	
HZ.003 Insufficient English language skill	Miscommunication	
HZ.004 Higher training/qualification requirements	Lack of aerodrome personnel operating on RWY	
HZ.005 Inability to follow communication regarding traffic on dependent RWYs	Loss of situational awareness (concerning dependent RWYs)	
HZ.006 Higher number of used frequencies/areas of responsibility	Ineffective and inefficient coordination and use of frequencies	

Before the implementation



During the implementation





SPI – Runway Incursions



An estimated **50%** of Runway incursions in the 2018-2025 timeframe involving a vehicle, could have been prevented/mitigated thanks to the Triple One concept. Two examples are shown below.

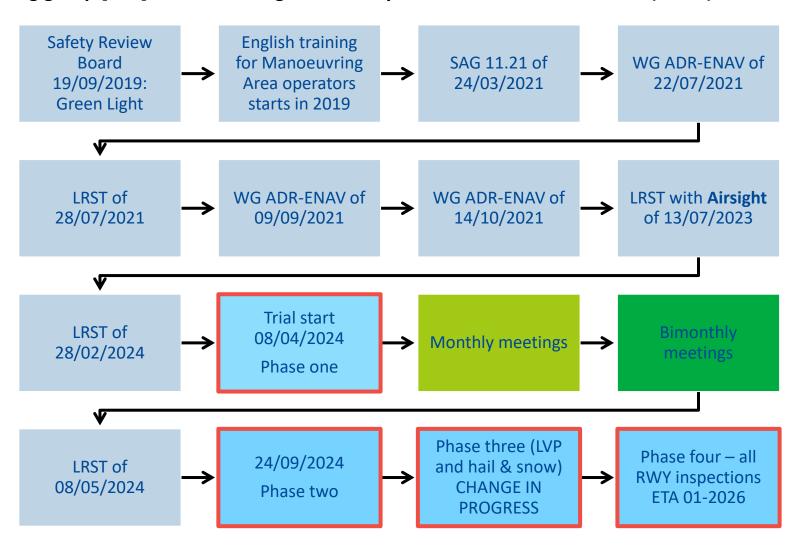
By allowing the Safety car to communicate on the TWR-Pilots VHF frequency in English, the previously authorized vehicle could have been aware that an aircraft was entering the runway during an inspection on RWY 07/25. At the same time, the pilot could have realized that a runway inspection was in progress.

During a scheduled inspection on RWY 16R/34L, the Safety car misunderstood a communication and believed it was authorized to cross the intersecting RWY 07/25, while an aircraft had already initiated takeoff on RWY 07/25. By allowing the Safety car to communicate on the TWR-Pilots VHF frequency, the vehicle could have realized that an aircraft was already on the runway.



Timeline of the trial implementation

Working group [WG] to share Change and Safety Assessments with the ANSP (ENAV) and other stakeholders



ADR - ANSP

Bimonthly meetings to assess feedbacks received from ADR operators, Pilots and TWR controllers.

ADR – ANSP – CAA

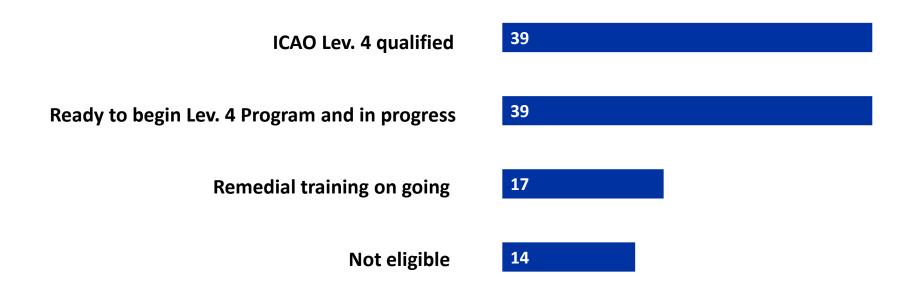
Monthly meetings to evaluate the development of the trial.



Challenges: Aviation English proficiency

Aviation English Training Programs for Ground operators: 2019 - to date

Over 100 participants (*) involved





^(*) ADR employees holding an Airside Driving Certificate for the manoeuvring area: Ground safety (SAR) and Airport lighting aids Maintenance Staff at FCO.

Trial evolution

Milestones

First inspection on RWY 07/25 on the 08th of April 2024

On the 13th of May 2024, the trial was extended to the second RWY (16R/34L)

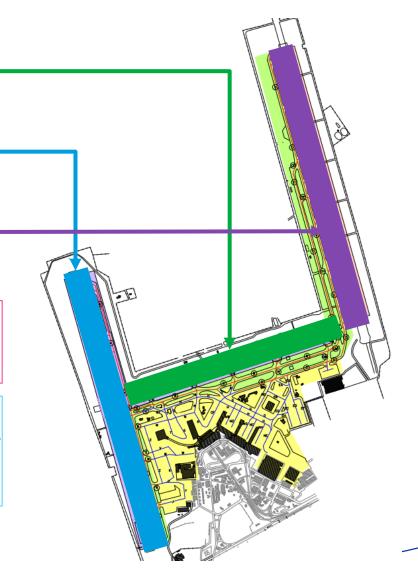
Finally, on the 19th of June 2024 the trial was extended to the third RWY 16L/34R.

First Phase

One scheduled inspection per day per runway, no adverse weather conditions.

Second Phase

On the 24th of September 2024, the trial has moved from the first to the second phase: all scheduled inspections, including rain conditions excluding snow, hail and LVP.





Pre-trial Communications and Feedback

Before the start of the trial, several actions were taken to inform pilots:

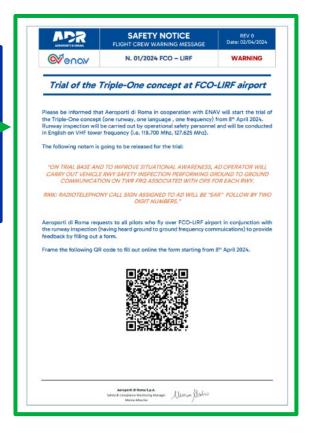
- Issue of a NOTAM
- Information shared during the Pilots' Conference
- Information shared during LRST
- Issue of a Pilot Safety Notice

ON TRIAL BASE AND TO IMPROVE SITUATIONAL AWARENESS, AD OPERATOR WILL CARRY OUT VEHICLE RWY SAFETY INSPECTION PERFORMING GROUND TO GROUND COMMUNICATION ON TWR FREQ ASSOCIATED WITH OPS FOR EACH RWY.

RMK: RADIOTELEPHONY CALL SIGN ASSIGNED TO AD WILL BE "SAR" FOLLOW BY TWO DIGIT NUMBERS.

To assess and evaluate the trial efficacy, surveys were created to gather feedbacks from ADR inspectors, flight commanders and TWR controllers.

Furthermore, there is the issue of a monthly report, with identification of any actions.





Feedback to date (19/09/2025)



1657 total feedbacks recorded from the start of the trial to date:

- 565 on RWY 07/25
- 560 on RWY 16R/34L
- 532 on RWY 16L/34R

Feedback throughout the trial is positive.

In one case the frequency was so crowded that the Runway Inspectors were unable to promptly report "runway vacated". In other situations, there were radio anomalies (e.g. disturbed signal, negative radio checks, radio calibration/configuration), promptly resolved after technical intervention.



In general, pilots stated that when heard on frequency, communication was good, and conversations did not overlap. In total, **28 feedbacks** have been recorded from the start of the trial:

- 5 take offs from RWY 07/25
- 1 landing and 2 take off from RWY 16R/34L
- 20 landings on RWY 16L/34R

Feedback throughout the trial is **positive**, with some highlights:

Landing aircraft could switch to TWR-VHF frequency after a Runway Inspector vacated the runway without being aware that an inspection had been performed.

Departing aircraft, could still be in GROUND frequency during an inspection (and not on TWR freq.).

One particularly positive feedback reported "We felt we had better Situational Awareness as ATC shared a runway inspection was taking place and speaking in English meant we knew when the runway was clear. very important in low visibility".

The communication at LIRF was professional so we didn't have the impression that a trial was in progress.



ANSP controllers' representative gave **positive feedback** during the trial.



Runway Incursions – Triple One as a barrier



An estimated **50%** of Runway incursions in the 2018-2025 timeframe involving a vehicle, could have been prevented/mitigated thanks to the Triple One concept. Two examples are shown below.

By allowing the Safety car to communicate on the TWR-Pilots VHF frequency in English, the previously authorized vehicle could have been aware that an aircraft was entering the runway during an inspection on RWY 07/25. At the same time, the pilot could have realized that a runway inspection was in progress.

During a scheduled inspection on RWY 16R/34L, the Safety car misunderstood a communication and believed it was authorized to cross the intersecting RWY 07/25, while an aircraft had already initiated takeoff on RWY 07/25.

By allowing the Safety car to communicate on the TWR-Pilots VHF frequency, the vehicle could have realized that an aircraft was already on the runway.

The drivers, during an authorized inspection, while monitoring the frequency, listened that an aircraft was entering the runway, and promptly vacated it.



Future development

Next steps



Extension to other scheduled RWY inspections

Adverse weather conditions

Maintenance operators

Other stakeholders operating on runways

We are goingo to extende the trial to all scheduled RWY inspections including LVP, hail and snow conditions.



Our Triple One team

All ADR - SAR staff who passed the exam at the end of the "TRIPLE ONE" training received a pin to wear on their uniform while working in FCO airside.









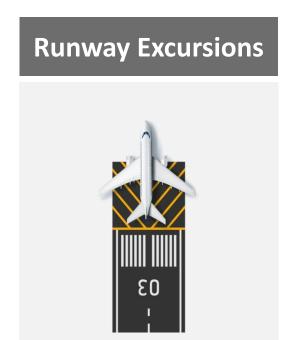
SURF-A INTEGRATION WITH EGPWS SMART-X

October 1, 2025

RUNWAY SAFETY AREAS OF CONCERN



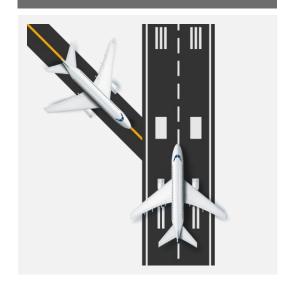
Takeoff or land on a taxiway, on the wrong or too short runway



Aircraft runs off or veers off a runway (too high, too fast)

Runway Awareness Alerting
RAASSYSTMART-X

Runway Incursions



Collision with another aircraft or vehicle on the runway

Runway Collision Alerting System SURF-A

WRONG SURFACE SMART-X

Onboard direct alert for pilots of taxiway takeoff / landing, or too short runway takeoff / landing



Taxiway Takeoff

B737 mistakenly tried to take-off on a parallel taxiway instead of the runway

Aircraft reached ~70kts prior to rejecting takeoff



Taxiway Landing

A320 mistakenly tried to land on a parallel taxiway instead of the runway

Last moment go-around initiated at 89' above the ground, narrowly avoiding disaster with 4 aircraft on taxiway

EXAMPLE



Taxiway Takeoff

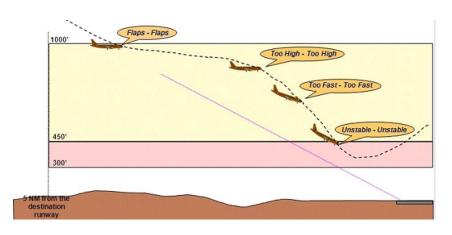
Aural and Text alert provided by EGPWS when ground speed >40kts and not on a runway



RUNWAY EXCURSIONS SMART-X

Onboard direct alert for pilots of stabilized approach monitor, long landing, and altimeter monitor





Overrun on Landing

Excessive approach angle (7° vs. 3°)
Excessive speed (~180+ kts approach vs 138)
Touchdown at 182kts



EXAMPLE



N RAAS Alerts

- Flaps Flaps!
- Too High Too High!
- Too Fast Too Fast!
- Unstable!
- Long Landing!
- 3000 Feet Remaining

RUNWAY INCURSIONS SURF-A

Onboard direct alert for pilots of a potential runway collision



Traffic on Runway

B737 on final approach executes a last moment go-around as intruder business jet taxied across landing runway.



Intersecting Runway Traffic

E190 on final approach executes a last moment go-around as intruder regional jet takes off on intersecting runway.

EXAMPLE

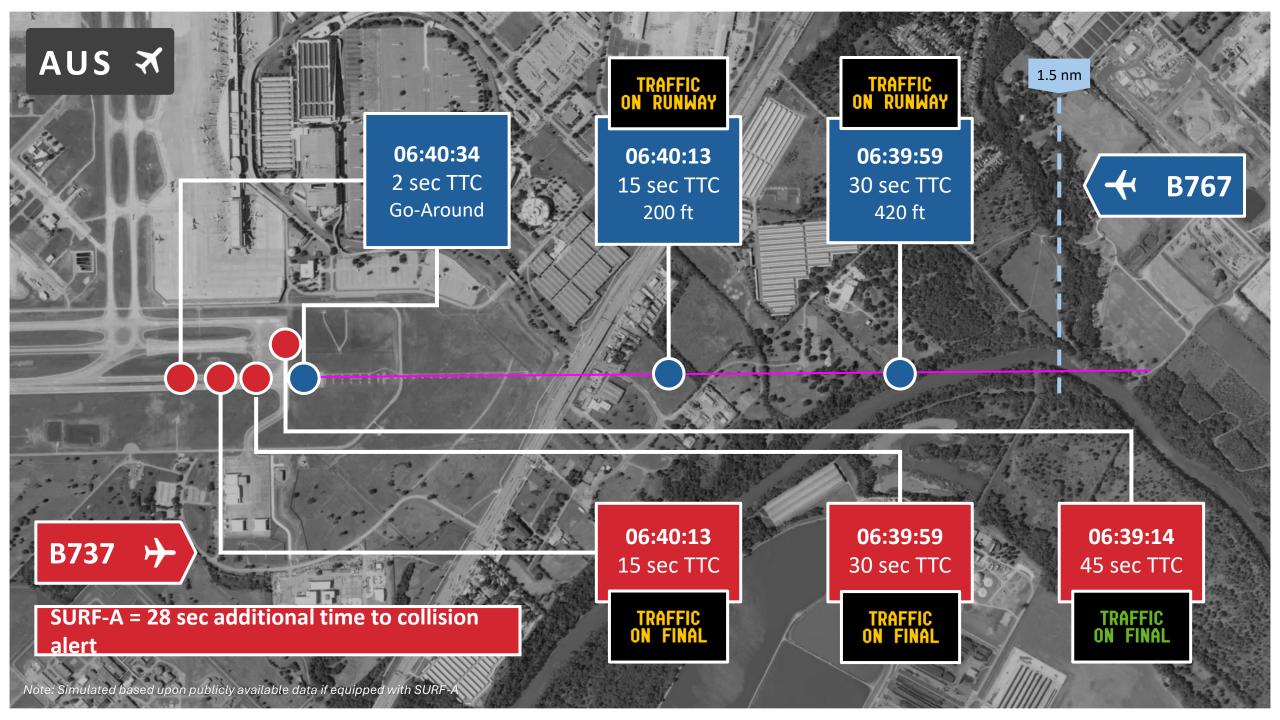


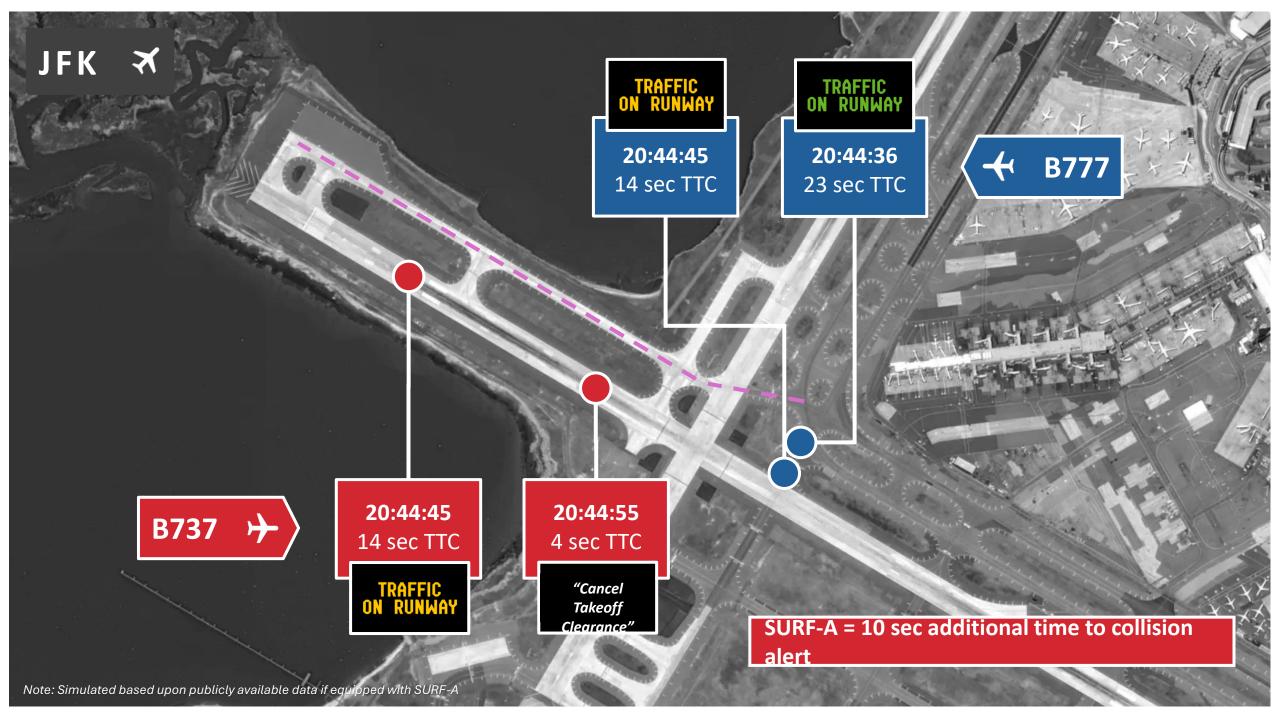




Traffic on Runway!

- Traffic on Final!
- Traffic Behind!
- Traffic Intersecting Runway!

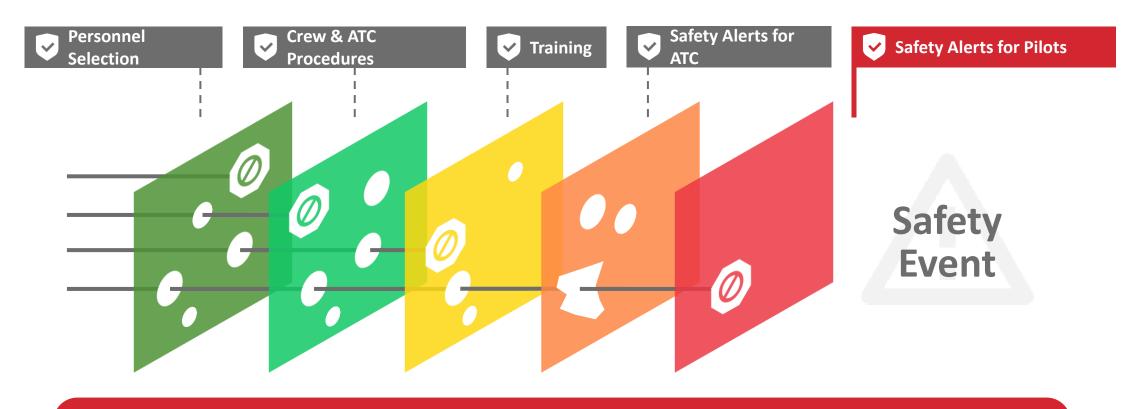




SWISS CHEESE MODEL FOR ACCIDENT CAUSATION

Multiple layers of defense are required to maintain safety in air transportation system

SURF-A & SMART-X provide pilots with the most impactful layer of defense to help mitigate potential runway disasters



Aviation Safety Ecosystem Requires Multiple Layers of Safety Protection

TEVERY SECOND COUNTS!

- Runway safety incidents & accidents pose significant risks to passengers, crew, and aircraft
- Smart-X (Runway Awareness Alerting System aka RAAS) and SURF-A provide direct alerts to pilots of potential wrong surface events, runway excursions, and runway incursions
- Pilots are our last line of defense! automated runway safety alerts in the cockpit can give pilots precious time they need to recognize hazards and take corrective action

FLYING

is still one of the **safest** travel methods





We all must act to prevent future runway incidents and accidents

THANK YOU



A-SMGCS & SMAS







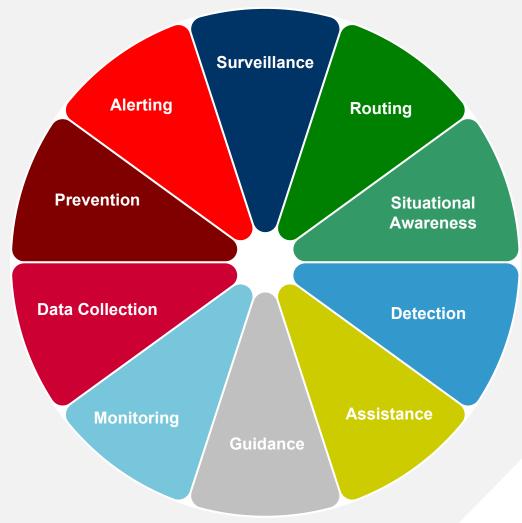
Advanced surface movement guidance and

control system

improve airport throughput, whilst maintaining the required level of

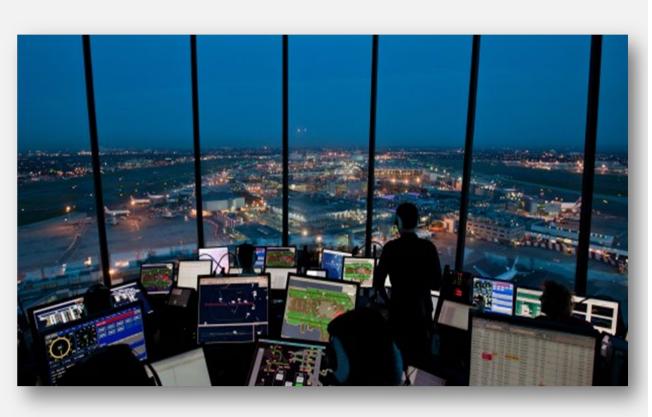
Safety. By improving the way aircraft and vehicles are **managed** on the ground, it makes aerodrome surface movement operations **more**

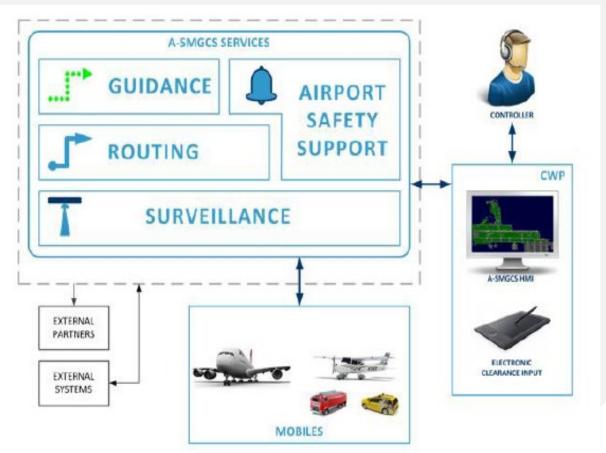
efficient in all weather conditions





A-SMGCS Services

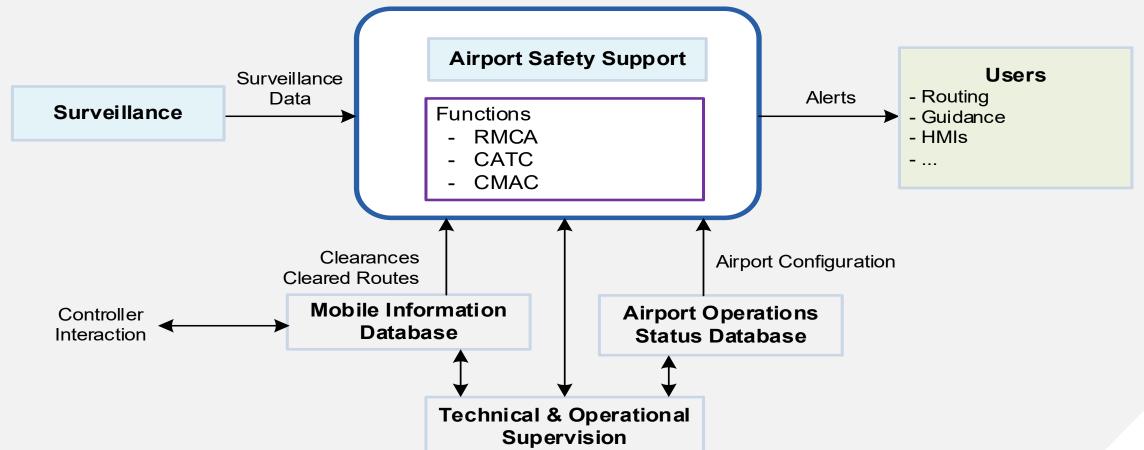






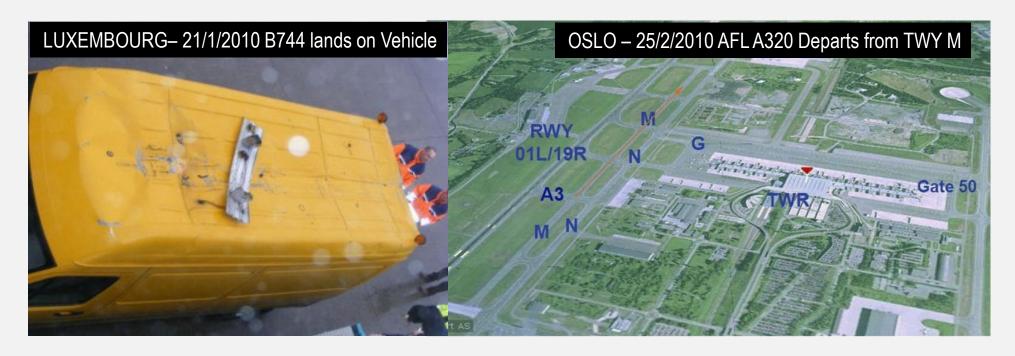
Airport Safety Support Service

- Runway Monitoring and Conflict Alerting (RMCA).
- Conflicting ATC Clearances (CATC).
- Conformance Monitoring Alerts for Controllers (CMAC)





CATC & CMAC



- Not all airports have RMCA
- The ones with RMCA are still having incidents
- RMCA is a Short Term Conflict Detection tool, triggers at the last moment.
- Based only on surveillance. Tuning has proved to be a challenge at many airports.
- CATC and CMAC serve to be more predictive tools



Example of CATC

Conflicting ATC clearances (CATC)

Based on incorrect inputs made on the Electronic Flight Strips and the position of the mobiles, examples 2 aircraft given cleared to land/line up/take off/cross on the same runway



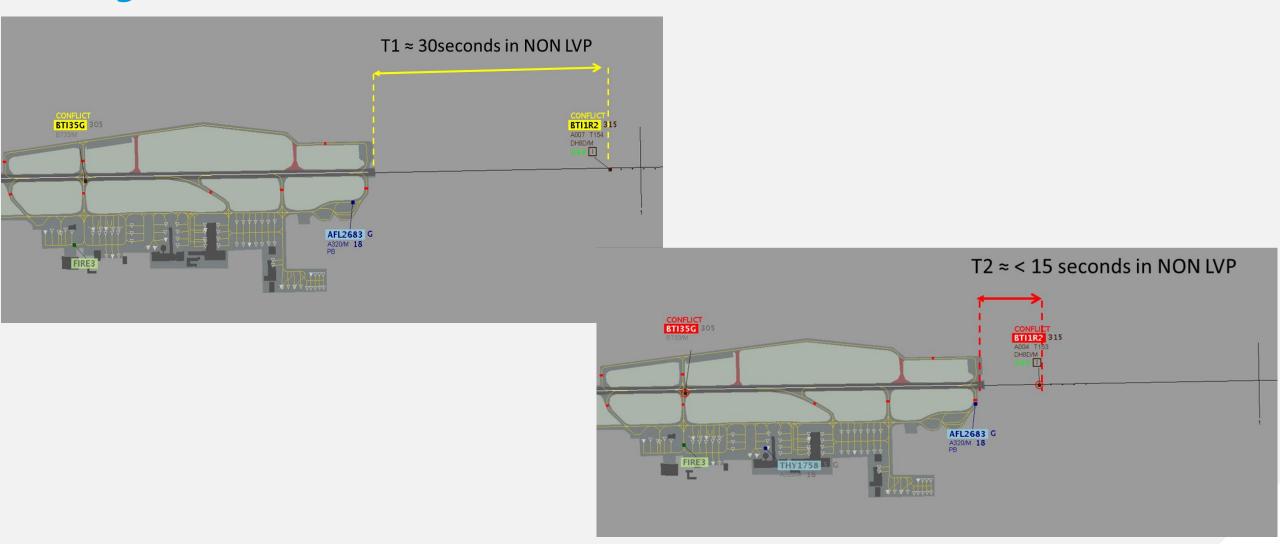
Identify the need for CATC

LOS ANGELES 1 Feb 1991 – US Air B737 lands and hits a Metroliner because the ATCO was distracted and forgot that she had lined up the Metroliner.

35 Died

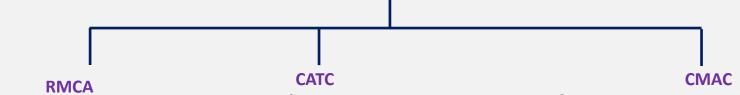


Stages of Alert





Airport Safety Support Service



Runway Monitoring and Conflict Alerting. (aka RIMS or Level 2) Conflicting ATC Clearances

Conformance Monitoring Alerts for Controllers (R)=Routing Service Required)

CONFLICT

CONFLICT

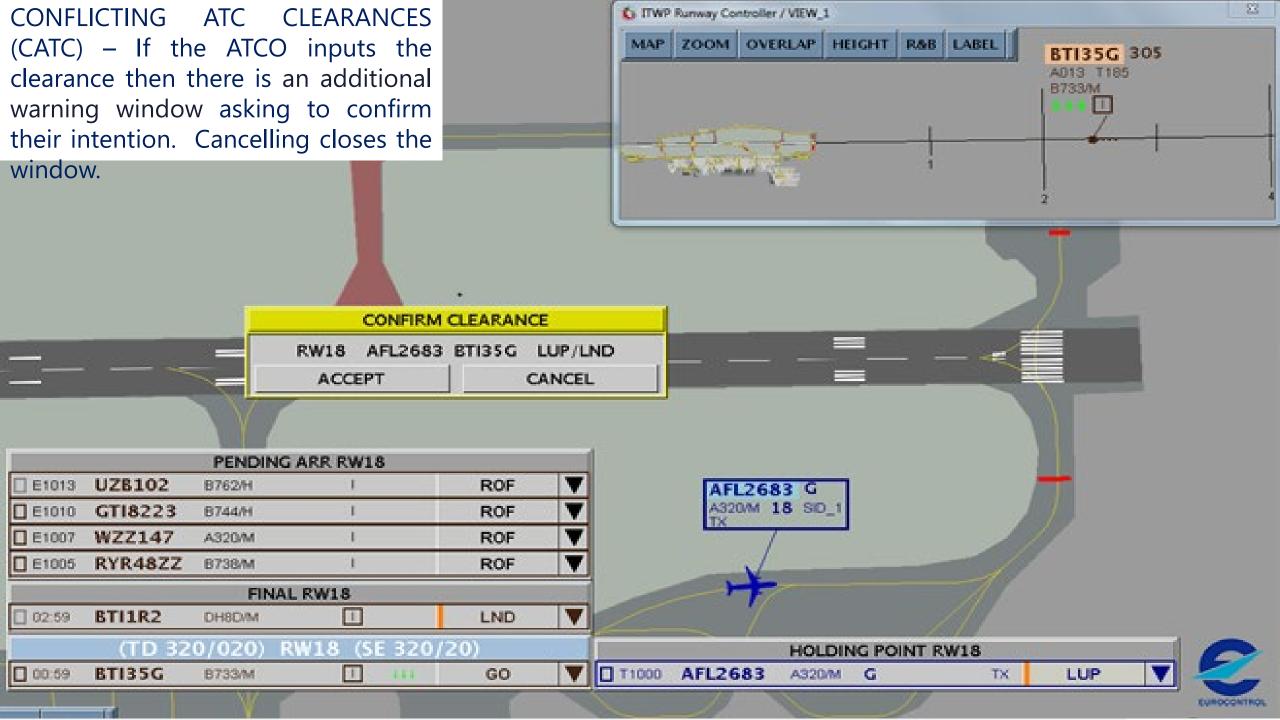
LINE-UP	LINE-UP, CROSS, ENTER, TAKE- OFF, LAND
CROSS or ENTER	LINE-UP, CROSS, ENTER, TAKE- OFF, LAND
TAKE-OFF	LINE-UP, CROSS, ENTER, TAKE- OFF, LAND
LAND	LINE-UP, CROSS, ENTER, TAKE- OFF, LAND
PUSH- BACK	PUSH-BACK, TAXI
TAXI	PUSH-BACK, TAXI, CROSS
CROSS	TAXI

ROUTE DEVIATION (R)
NO PUSH / NO TAXI CLEARANCE (R)
STATIONARY
NO CONTACT
NO TRANSFER
NO TAKE-OFF CLEARANCE
NO LANDING CLEARANCE
LANDING ON THE WRONG RUNWAY
LINING-UP ON THE WRONG RUNWAY
RUNWAY TYPE
TAXIWAY TYPE (R)
RUNWAY CLOSED
TAXIWAY CLOSED (R)
HIGH SPEED
STAND OCCUPIED

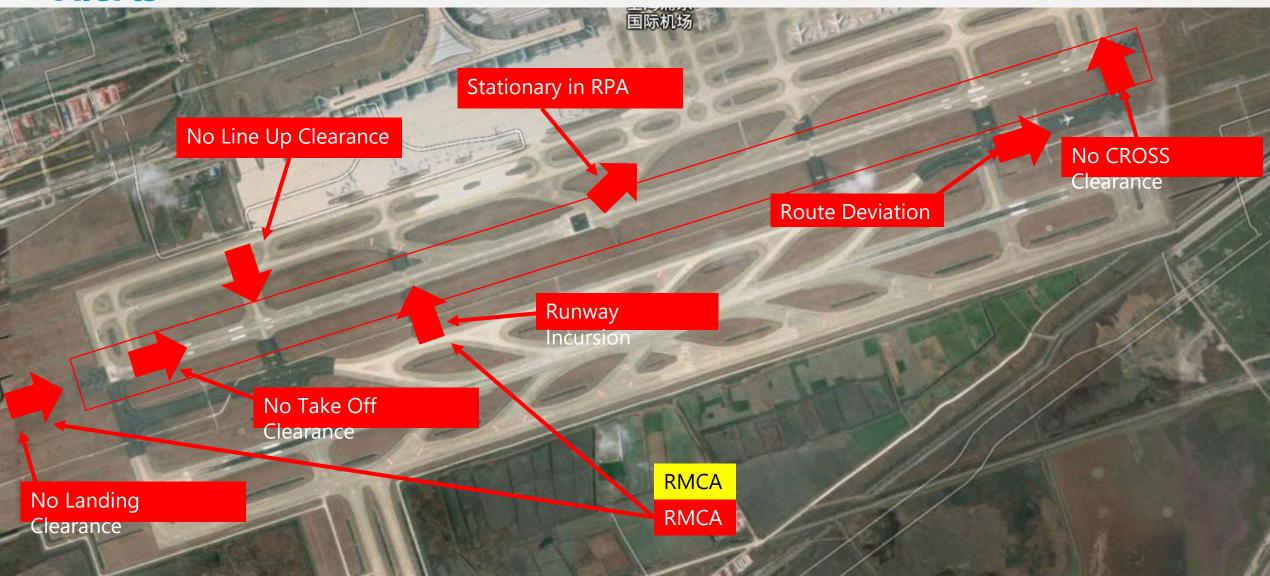
ROUTE DEVIATION (R)						
STATIONARY						
NO TAKE-OFF CLEARANCE						
NO LANDING CLEARANCE						
LANDING ON THE WRONG RUNWAY						
RED STOP BAR CROSSED						
LINING-UP ON THE WRONG RUNWAY						
RUNWAY INCURSION						
RUNWAY TYPE						
TAXIWAY TYPE						
RUNWAY CLOSED						
TAXIWAY CLOSED						
RESTRICTED AREA INCURSION						

HIGH SPEED





RPA – Runway Protected Area and Some Associated Alerts



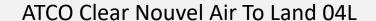
Why combining CMAC & CATC: Nice Use Case (21/09/2025)



ATCO Clear Nouvel Air To Land 04R

ATCO Clear Easy Jet Line Up 04R

=> CATC: Land/Line UP



Nouvel Air detected On 04R ILS

⇒ CMAC: Land On Wrong RWY

⇒ Than RMCA





Surface Movement Awareness System

Product scope and objectives

"SMAS SPECS PRESENT MINIMUM REQUIREMENTS TO ENSURE AIRPORT SAFETY AND IF IMPLEMENTED FULLY, THE COMPLIANCE IS ACHIEVED"

REGIONAL AIRPORTS

BASED ON
COOPERATIVE
SURVEILLANCE

2 SERVICES:

SURVEILLANCE (MANDATORY)

ALERTING (OPTIONAL)



Surface Movement Awareness System

Operational Tool

Surveillance Service (+ Alerting Service)



Controller's tactical tool

Surveillance Service (+ Alerting Service) + Additional means



Controller's tactical tool

To use SMAS as a tactical Controller's tool, additional technical and/or procedural means to control non-cooperative mobiles within the Coverage volume, shall be implemented.



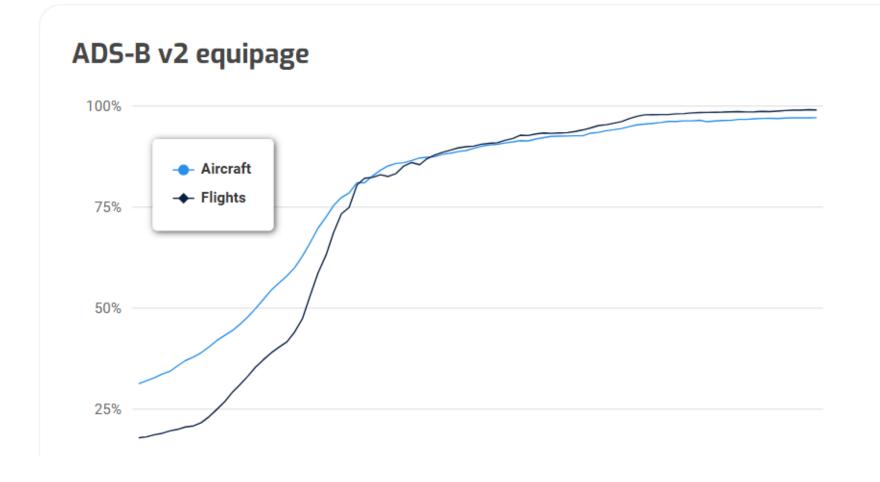
CMAC Alerts

Alert Name	Brief description	
STATIONARY	A mobile doesn't move within a certain time period in the RPA.	
LANDING ON THE WRONG RUNWAY	An arriving aircraft is about to be aligned to a runway that differs from the designated active runway.	
LINING-UP ON THE WRONG RUNWAY	A departing aircraft is about to be lined-up on a runway that differs from the designated active runway.	
RUNWAY TYPE	Runway is not suitable for the aircraft type e.g. runway is too short.	
RUNWAY CLOSED	An aircraft is about to enter a closed runway.	
TAXIWAY TYPE	An aircraft is about to enter a taxiway that is not suitable for the aircraft type.	
TAXIWAY CLOSED	An aircraft is about to enter a closed taxiway.	
HIGH SPEED	An aircraft taxies with speed exceeding x knots (x=parameter).	

STATIONARY	A mobile doesn't move within a certain time period in the RPA.	
LANDING ON THE WRONG RUNWAY	An arriving aircraft is detected to be aligned to a runway that differs from the designated active runway.	
LINING-UP ON THE WRONG RUNWAY	A departing aircraft is lined up on a runway that differs from the designated active runway.	
TAKING-OFF FROM THE WRONG RUNWAY	A departing aircraft is detected taking-off from a runway that differs from the designated active runway.	
RUNWAY TYPE	An aircraft is on a runway that is not suitable for the aircraft type.	
TAXIWAY TYPE	An aircraft is on a taxiway that is not suitable for the aircraft type.	
RUNWAY CLOSED	An aircraft has entered a closed runway.	
TAXIWAY CLOSED	An aircraft has entered a closed taxiway.	
RESTRICTED AREA INCURSION	An unauthorised mobile is detected entering, or predicted to enter, a restricted area.	
HIGH SPEED	An aircraft taxies with speed exceeding y knots (y=parameter).	



aircraft equipage with ADS-B version 2



Current equipage by May 2025

AIRCRAFT

96.9%

FLIGHTS

98.9%



Validation of SMAS

Live trial in Liepaja from 18th to 21st of August

 Live trial in Gdansk (date to be confirmed with PANSA and Aptech)

RTS in EUROCONTROL Innovation Hub 4th to 7th of November:
 Objective to evaluate the Ops procedures for the mix between equipped and not equipped



Liepaja validation



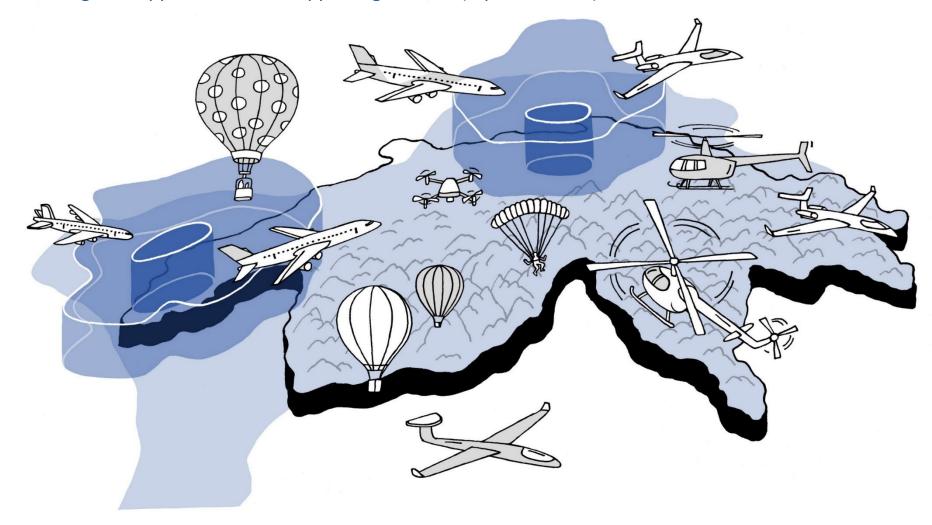


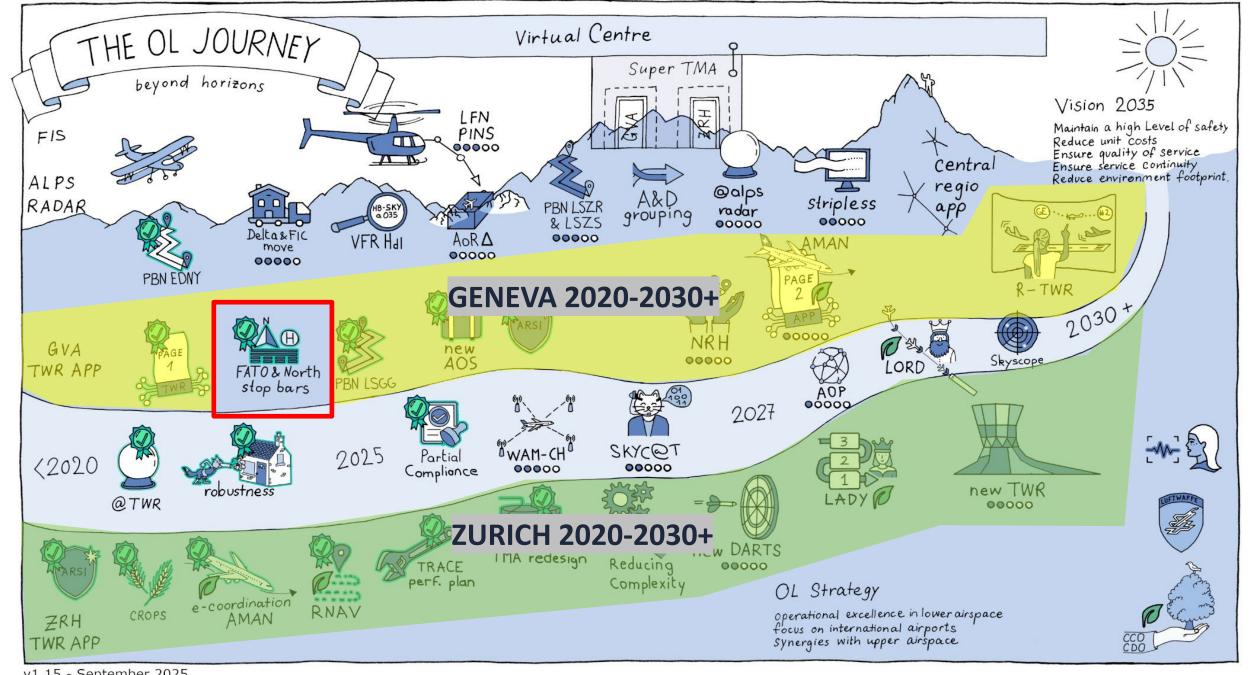
Continous Stop Bar Use

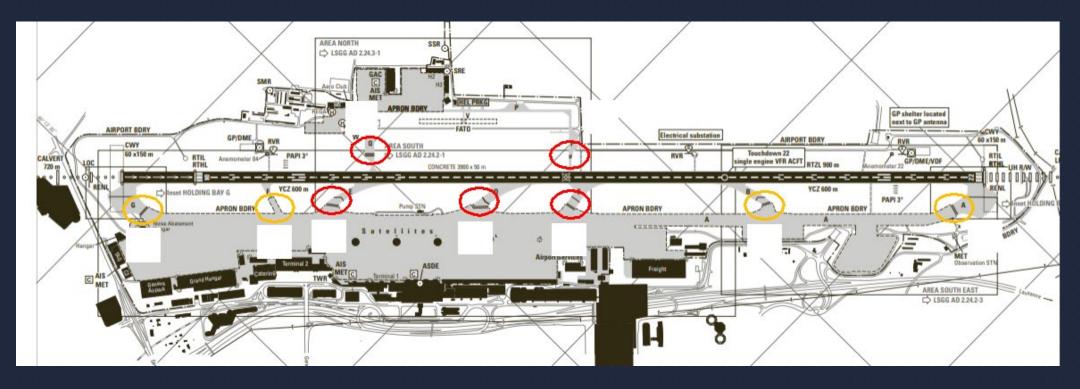
Best practices: LSZH, LSZG

Switzerland – in a nutshell

- The inner circle: international airports services (Geneva & Zurich)
- The outer circle: regional approach & ATM supporting services (Alps Radar, FIS)

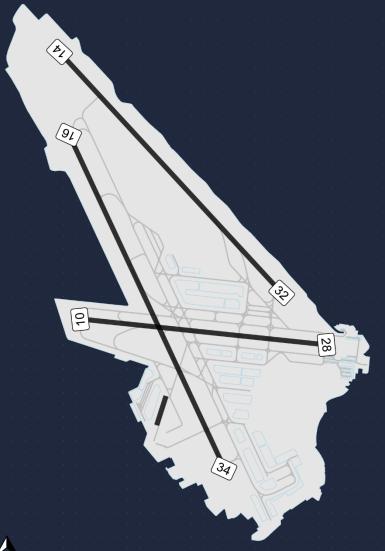






- RWY22/04 single runway ops
- Main TARMAC in the south, GA/BA in the north
- CAT I or II/III not collocated
- No of RWY crossings <5 per day

- Implementation OCT 24
- Red = H24 stop bar, orange = only under LVP
- OCT23 OCT 24 = 11 RWY incursions
- NOV24 SEPT25 = 0 RWY incursions



- RWY14 = main landing RWY
- RWY28 = main departure RWY
- No of RWY crossings (mainly RWY28) = ~400 per day
 - Aircraft
 - Towed aircraft
 - Several trucks and cars
 - Rescue service
- ALL runways protected by H24 stop bars
- Stop bars CATI/II/III collocated



- Introduction before in 1996
- Since 2000 stop bars operated 24h

Working style ATCO:

- 1. talk 2. push stop bar button
- Introduction e-strip system
 Working style ATCO:
- 1. talk 2. push stop bar button 3. click action on E-strip
- 2004 Introduction RIMCAS
- 2008 RIMCAS advanced with 32 RUs
- collocate CAT I/II/III stop bars
- 2014 Introduction ARSI



Working style ATCO:

1. talk – 2. click action on E-strip

- Stop bar ON/OFF
- Alert for conflicting clearance
 (e.g. Cross RWY vs. Take-Off clearance)
- Marks RWY (partially) blocked

Additional system features:

- Handling of aircraft, vehicles, towed aircraft
- Conditional clearances
- Overrun alerts (magnetic and SMR based)

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H24 stop bar use in LSZH – workflow

skyguide

28	M A20N	SWR757W	V4W D LASUN	5000	SEP SWR374P ovhd	A2 <u>- </u>
16	M BCS3	SWR374P	V4S PROTOS	5000	SEP SWR3YA + 0.5	FS 🔐 🔢 🗄
28	M E295	SWR3YA	D3W D MINGA	5000	SEP SWR3CX + 1.0	B2 <u></u>

"SWR374P, hold short of RWY28"

28	M A20N	SWR757W	V4W D	5000	SEP SWR374P ovhd	▶ A2 <u> </u>
16	M BCS3	SWR374P	V4S D ROTOS	5000	SEP SWR3YA + 0.5	FS <u></u> :
28	M E295	SWR3YA	D3W D MINGA	5000	SEP GAC624H + 1.0	B2 □ I

"SWR374P, on TWY F cross RWY28"





H24 stop bar use in LSZH

skyguide

- Use of 24h stop bar part of ATCO training from the very beginning
- All procedures and systems based on the 24h use of stop bars
- In case of system failure = contingency case with fallback scenarios

Stop bars and 24h usage = part of our DNA



THANK YOU

beyond horizons 10